## TEST BANK



## MULTIPLE CHOICE

1. Which of the following types of organizations is most likely to have a raw materials inventory account?
a. A retailer
b. A manufacturer
c. A service provider
d. A government unit
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.1

NAT: AACSB: Analytic | IMA: Cost Management
2. Which of the following statements about manufacturing in a traditional environment is true?
a. Factories are organized so that machines that are dissimilar are grouped together.
b. It is not desirable to accumulate raw materials inventory to serve as buffers in case of unexpected demand for products.
c. The process begins with a customer order and products are "pulled" through the manufacturing process.
d. Partially completed inventory is accumulated in a work-in-process inventory account.
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.1

NAT: AACSB: Analytic | IMA: Cost Management
3. A traditional manufacturing environment does not have which of the following?
a. An automated production process
b. Trained employees
c. Extremely low levels of work-in-process inventory
d. Product cost information available
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.1

NAT: AACSB: Analytic | IMA: Cost Management
4. Which of the following statements is true about manufacturing companies over the past 20 years?
a. The grouping of machines into "manufacturing cells" has increased.
b. Carrying large amounts of inventory is often less costly than carrying small amounts of inventory.
c. They have moved from a "pull" approach to more of a "push" approach.
d. The basic production process has changed very little over the past 20 years.
ANS: A
PTS: 1
DIF: Medium
OBJ: 2.1

NAT: AACSB: Analytic | IMA: Cost Management
5. Which of the following statements regarding the traditional manufacturing environment is not true?
a. Machines are often put into "manufacturing cells" whereby dissimilar machines are grouped together.
b. Raw material is "pushed" to the next production area in anticipation of customer demand.
c. Manufacturers often have raw material, work-in-process, and finished goods inventory on hand.
d. Buffers of inventory may result in workers being less efficient.
ANS: A
PTS: 1
DIF: Medium
OBJ: 2.1

NAT: AACSB: Analytic | IMA: Cost Management
6. Lean production is focused on eliminating waste associated with all of the following except:
a. moving products farther than required.
b. down time caused by people waiting for work to do.
c. providing excessive customer service.
d. over-processing a product.
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
7. Under ideal conditions, companies operating in a $\qquad$ environment would reduce inventories of raw materials, work-in-process and finished goods to very low levels or even zero.
a. volatile
b. just-in-time
c. traditional manufacturing
d. favorable
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.2
NAT: AACSB: Analytic |IMA: Strategic Planning
8. Companies that operate in a lean production and just-in-time manufacturing environment are more likely to experience which of the following?
a. Reduced manufacturing flexibility
b. Increased levels of raw materials inventory
c. Increased production time
d. Increased product quality
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
9. A "manufacturing cell" is defined as:
a. grouping of all the machinery and equipment that are needed to make a product being available in one area of the factory.
b. restructuring of the factory so that the companies are able to manufacture products quickly.
c. an area in the warehouse where similar raw materials are grouped together.
d. grouping of all the factories that are engaged in manufacturing similar products.
ANS: A PTS: $1 \quad$ DIF: Easy OBJ: 2.2

NAT: AACSB: Analytic | IMA: Cost Management
10. In a just-in-time environment, the production process often begins when:
a. products are moved from raw materials to work-in-process.
b. a customer places an order.
c. the product is delivered to a customer.
d. products are moved from work-in-process to finished goods.
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
11. Which of the following is an advantage of lean production and just-in-time (JIT) manufacturing systems?
a. Deliver the product to the customer on time, even if the workers go on a strike.
b. Improved product quality and reduced processing time.
c. Reduced reliance on highly skilled employees
d. Increased reliance on few suppliers.
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
12. Which of the following is a disadvantage of lean production and just-in-time (JIT) manufacturing systems?
a. Increased customer delivery time
b. Increased product defects
c. Decreased flexibility of manufacturing facilities
d. Increased reliance on fewer suppliers

ANS: D PTS: 1 DIF: Medium OBJ: 2.2
NAT: AACSB: Analytic | IMA: Strategic Planning
13. Which of the following statements is true regarding the lean production and just-in-time (JIT) manufacturing systems?
a. Customers are often less satisfied with the purchased product.
b. The number of product defects often increases.
c. The number of suppliers the company can purchase raw materials from often increases.
d. The factory is often restructured where dissimilar machines are grouped together.
ANS: D
PTS: 1
DIF: Medium
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
14. Which of the following is a characteristic of a lean production and just-in-time (JIT) manufacturing environment but not of a traditional manufacturing environment?
a. Increased inventory levels
b. Increased product defects
c. Increased reliance on a select number of suppliers
d. Increased production time
ANS: C
PTS: 1
DIF: Medium
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
15. Which of the following is a characteristic of a traditional production environment but not of a lean production and just-in-time (JIT) manufacturing environment?
a. Increase in the need for highly skilled labor
b. Increase in the need for highly reliable suppliers
c. Reduction in the motivation of the work force
d. Reduction in the processing time.
ANS: C
PTS: 1
DIF: Medium
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
16. Which of the following is a risk that would more likely be seen in a lean production and just-in-time manufacturing environment than in a traditional production environment?
a. Reduced customer satisfaction due to higher product defects
b. Reduced raw material supply bringing the production process to a halt
c. Increased inventory storage costs
d. Increased production time resulting in lost sales

ANS: B PTS: 1 DIF: Medium OBJ: 2.2
NAT: AACSB: Analytic | IMA: Strategic Planning
17. Which of the following is not a type of manufacturing cost?
a. Direct material costs
b. Administrative costs
c. Factory overhead costs
d. Direct labor costs

ANS: B PTS: 1 DIF: Easy OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management
18. In general, costs incurred in the factory that do not qualify as either direct material or direct labor are called:
a. manufacturing costs.
b. manufacturing overhead.
c. nonmanufacturing costs.
d. selling and administrative costs.
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
19. Manufacturing costs typically consist of:
a. direct materials, direct labor, and administrative costs.
b. production and shipping costs.
c. direct materials, direct labor, and manufacturing overhead.
d. manufacturing overhead and selling costs.
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
20. Materials that can be directly traced to a particular product and become an integral part of the finished product are called:
a. indirect materials.
b. direct materials.
c. supplies.
d. product materials.
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
21. Which of the following statements is true regarding manufacturing costs?
a. They will be appear on the income statement as the product is made.
b. They will not appear on the income statement or the balance sheet until the product is completed.
c. They will appear on the balance sheet as an inventory cost until the product is sold.
d. They will appear on the balance sheet as an inventory cost after the product is sold.
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
22. Which of the following statements is false regarding nonmanufacturing costs?
a. They are incurred outside the factory.
b. They include selling and administrative costs.
c. They are not directly incurred to make a product.
d. They include indirect materials and indirect labor costs.
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
23. Which of the following types of employees would most likely have their wage be classified as direct labor?
a. Factory maintenance worker
b. Factory supervisor
c. Managerial accountant
d. Assembly-line factory worker
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
24. Which of the following types of employees would most likely have their wage be classified as indirect labor?
a. Factory supervisor
b. Managerial accountant
c. Salesperson
d. Machine operator
ANS: A
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
25. Manufacturing overhead includes:
a. advertising costs.
b. indirect materials.
c. sales commissions.
d. shipping charges for finished goods.
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
26. Which of the following is not an example of a manufacturing overhead cost?
a. Shipping charges on finished products
b. Indirect materials
c. Indirect labor
d. Depreciation on factory equipment
ANS: A
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
27. Which of the following is an example of a manufacturing overhead cost?
a. Supplies used by administrative staff
b. Supplies used by a salesperson
c. Materials easily traced to a specific product
d. Lubricants used by factory maintenance workers
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
28. Which of the following is not an example of manufacturing overhead costs?
a. Fringe benefits paid to assembly-line workers
b. Depreciation of factory machinery
c. Overtime pay to factory supervisors
d. Insurance on factory machinery
ANS: A
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
29. Which of the following is a product cost?
a. Insurance on factory machinery
b. Insurance on delivery trucks
c. Lease expense on office computer
d. Advertising costs

ANS: A PTS: 1 DIF: Easy OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management
NARRBEGIN: Jasper Corporation
Jasper Corporation
Jasper Corporation incurred the following costs in April:

| Salesperson's salaries | $\$ 40,000$ | Factory maintenance worker | $\$ 20,000$ |
| :--- | ---: | :--- | ---: |
| Factory insurance | 12,000 | Administrative utilities | 4,000 |
| Factory supervisor salary | 30,000 | Administrative supplies | 1,000 |
| Advertising | 15,000 | Delivery truck insurance | 2,000 |
| Factory machine operator | 22,000 | Factory machine depreciation | 6,000 |
| Direct materials used | 25,000 | Receptionist salary | 18,000 |
| NARREND |  |  |  |

30. Refer to the Jasper Corporation information above. Total product costs are:
a. $\$ 130,000$
b. $\$ 155,000$
c. $\$ 115,000$
d. $\$ 117,000$
ANS: C
PTS: 1
DIF: Medium
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
31. Refer to the Jasper Corporation information above. Total period costs are:
a. $\$ 86,000$
b. $\$ 38,000$
c. $\$ 40,000$
d. $\$ 80,000$
ANS: D
PTS: 1
DIF: Medium
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
32. Products and their costs flow through a production facility in the following order:
a. Work-in-process, finished goods, cost of goods sold
b. Raw materials, work-in-process, finished goods, cost of goods sold
c. Work-in-process, raw materials, cost of goods sold, finished goods
d. Work-in-process, cost of goods manufactured, cost of goods sold
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic |IMA: Cost Management
33. Which of the following increases the work-in-process account?
a. Cost of goods sold
b. Raw material purchased
c. Administrative costs
d. Raw material used
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
34. Which of the following decreases the work-in-process account?
a. Raw materials used
b. Cost of goods manufactured
c. Direct labor
d. Manufacturing overhead
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
35. Product costs that transfer into finished goods inventory are called:
a. cost of goods manufactured.
b. cost of goods sold.
c. period costs.
d. raw materials used.
ANS: A
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
36. Product costs that transfer out of finished goods are called:
a. work-in-process.
b. cost of goods manufactured.
c. cost of goods sold.
d. period costs.
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
37. Which of the following statements accurately describes manufacturing cost flows in a just-in-time (JIT) environment?
a. Direct labor and overhead are maintained in a work-in-process account for long periods of time.
b. There is little need to maintain a cost of goods sold account.
c. There is little need to maintain raw materials, work-in-process, or finished goods accounts.
d. Manufacturing costs are maintained in the finished goods account for long periods of time.
ANS: C
PTS: 1
DIF: Medium
OBJ: 2.2|2.4

NAT: AACSB: Analytic | IMA: Cost Management
38. Which of the following types of companies would be the least likely to have the following cost pattern?

Raw materials $\rightarrow$ Work-in-Process $\rightarrow$ Finished Goods $\rightarrow$ Cost of goods sold
a. Tire manufacturer
b. Computer software manufacturer
c. Retailer/merchandiser
d. Construction company

| ANS: | PTS: 1 | DIF: Easy | OBJ: 2.4 |
| :--- | :--- | :--- | :--- |

NAT: AACSB: Reflective Thinking | IMA: Cost Management
39. Clyde Retailer's is a local merchandiser which buys vintage clothing and sells it to local college students. Clyde began the year with inventory costing $\$ 60,000$. During the year inventory costing $\$ 300,000$ was purchased. At the end of the year, inventory costing $\$ 45,000$ still remained. What was Clyde's cost of goods sold for the year?
a. $\$ 255,000$
b. $\$ 285,000$
c. $\$ 300,000$
d. $\$ 315,000$
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
40. The journal entry to record raw materials used would include a:
a. debit to finished goods.
b. debit to raw materials.
c. debit to work-in-process.
d. debit to cost of goods sold.
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Reflective Thinking | IMA: Cost Management
41. In 2009 Bradshaw Inc. incurred $\$ 40,000$ of manufacturing overhead costs which will be paid for in 2010 Which of the following would be the correct journal entry to record this transaction?
a. Cost of goods sold 40,000
Accounts payable 40,000
b. Inventory 40,000

Accounts payable 40,000
c. Overhead expenses 40,000

Accounts payable 40,000
d. Work-in-process inventory 40,000

Accounts payable 40,000
ANS: D PTS: 1 DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
42. The journal entry to record cost of goods manufactured would include a:
a. credit to work-in-process.
b. credit to finished goods.
c. debit to work-in-process.
d. debit to cost of goods sold.
ANS: A
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Reflective Thinking | IMA: Cost Management
43. When the cost of a product is matched with its sales price, the result (difference) is called:
a. net income.
b. gross margin.
c. cost of goods sold.
d. cost of goods manufactured.
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
44. When nonmanufacturing costs are subtracted from gross margin, the result is called:
a. cost of goods sold.
b. net income.
c. sales.
d. nonmanufacturing income.
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
NARRBEGIN: Michael's Manufacturing

## Michael's Manufacturing, Inc.

Michael's Manufacturing, Inc. has the following information available for the month of July:

Raw materials inventory
Work-in-process inventory
Finished goods inventory

| Beginning |  | Ending |
| ---: | ---: | ---: |
|  | $\$ 0,000$ | $\$ 2,000$ |
| 80,000 |  | 55,000 |
| 24,000 |  | 35,000 |

Raw materials purchased
\$120,000
Direct labor costs
Overhead costs
NARREND
45. Refer to the Michael's Manufacturing, Inc. information above. Raw materials used for July is:
a. $\$ 112,000$
b. $\$ 108,000$
c. $\$ 120,000$
d. $\$ 132,000$
ANS: B
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
46. Refer to the Michael's Manufacturing, Inc. information above. Cost of goods manufactured for July is:
a. $\$ 188,000$
b. $\$ 250,000$
c. $\$ 238,000$
d. $\$ 213,000$
ANS: C
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
47. Refer to the Michael's Manufacturing, Inc. information above. Cost of goods sold for July is:
a. $\$ 227,000$
b. $\$ 202,000$
c. $\$ 249,000$
d. $\$ 239,000$

ANS: A PTS: 1 DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management

NARRBEGIN: Nate's Novelties

## Nate's Novelties, Inc.

Nate's Novelties, Inc. has the following information available for July:

Raw materials inventory

| Beginning |  | Ending |
| ---: | ---: | ---: |
| $\$ 12,000$ |  | $\$ 9,000$ |
| 35,000 |  | 20,000 |
| 20,000 |  | 44,000 |

Raw materials purchased
\$25,000
Direct labor costs 55,000
Overhead costs 35,000

## NARREND

48. Refer to the Nate's Novelties, Inc. information above. Raw materials used for July is:
a. $\$ 21,000$
b. $\$ 22,000$
c. $\$ 25,000$
d. $\$ 28,000$
ANS: D
PTS: 1
DIF: Easy
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
49. Refer to the Nate's Novelties, Inc. information above. Cost of goods manufactured for July is:
a. $\$ 153,000$
b. $\$ 103,000$
c. $\$ 130,000$
d. $\$ 133,000$

ANS: D PTS: 1 DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
50. Refer to the Nate's Novelties, Inc. information above. Cost of goods sold for July is:
a. $\$ 106,000$
b. $\$ 157,000$
c. $\$ 129,000$
d. $\$ 109,000$
ANS: D
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management

NARRBEGIN: Scott Products

## Scott Products

Scott Products manufactures high-quality running shoes. The following information is available for 2009:

|  | Beginning |  | Ending |
| :--- | ---: | ---: | ---: |
| Raw materials inventory | $\$ 65,000$ | $\$ 82,000$ |  |
| Work-in-process inventory | 280,000 |  | 130,000 |
| Finished goods inventory | 90,000 |  | 120,000 |
|  |  |  |  |
| Raw materials purchased |  | $\$ 250,000$ |  |
| Direct labor costs |  | 340,000 |  |
| Factory rent |  | 60,000 |  |
| Factory supplies |  | 20,000 |  |
| Factory utilities |  | 15,000 |  |
| Factory depreciation |  | 30,000 |  |
| Marketing costs |  | 25,000 |  |
| Administrative costs |  | 100,000 |  |

In addition, 42,400 pairs were produced in 2009 out of which 40,900 pairs were sold for $\$ 70$ each. NARREND
51. Refer to the Scott Products information above. Cost of goods manufactured for 2009 is:
a. \$990,000
b. $\$ 973,000$
c. $\$ 848,000$
d. $\$ 865,000$
ANS: C
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
52. Refer to the Scott Products information above. What is net income for 2009 ? (ignore taxes)
a. $\$ 1,920,000$
b. $\$ 2,025,000$
c. $\$ 1,890,000$
d. $\$ 2,045,000$
ANS: A PTS: 1 DIF: Hard OBJ: 2.5

NAT: AACSB: Analytic | IMA: Cost Management
53. Thompson Inc. has the following selected information available for 2009:

| Cost of goods manufactured | $\$ 180,000$ |
| :--- | ---: |
| Cost of goods sold | 150,000 |
| Direct labor costs incurred | 45,000 |
| Raw material purchased | 90,000 |
| Raw material used | 80,000 |
|  |  |
| Beginning work-in-process | 15,000 |
| Ending work-in-process | 9,000 |

Manufacturing overhead costs in 2009 amounted to:
a. $\$ 39,000$
b. $\$ 55,000$
c. $\$ 49,000$
d. $\$ 31,000$

ANS: C PTS: 1 DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
NARRBEGIN: Hillsborough Street
Hillsborough Street Manufacturing Inc.
Hillsborough Street Manufacturing Inc. incurred the following costs in 2009:
Direct materials used \$37,000
Direct labor costs 45,000
Factory rent and utilities 18,000
Factory equipment depreciation $\quad 10,000$
Marketing expenses 3,000
Administrative expenses 9,000
50,000 units were produced during the year out of which 40,000 units were sold for $\$ 10$ each. There was no beginning or ending raw materials or work-in-process inventory.
NARREND
54. Refer to the Hillsborough Street Manufacturing Inc. information above. What is the product cost per unit?
a. $\$ 3.05$
b. $\$ 2.75$
c. $\$ 2.44$
d. $\$ 2.20$

ANS: D PTS: 1 DIF: Medium OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management
55. Refer to the Hillsborough Street Manufacturing Inc. information above. What is cost of goods sold for the year?
a. $\$ 88,000$
b. $\$ 97,600$
c. $\$ 122,000$
d. $\$ 110,000$

ANS: A PTS: 1 DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
56. Refer to the Hillsborough Street Manufacturing Inc. information above. What is net income for the year?
a. $\$ 278,000$
b. $\$ 312,000$
c. $\$ 378,000$
d. $\$ 300,000$

ANS: D PTS: 1 DIF: Hard OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
NARRBEGIN: Hudson Inc.

## Hudson Inc.

Hudson Inc. has the following information available for September:

|  | Beginning | Ending |
| :--- | ---: | ---: | ---: |
| Raw materials | $\$ 8,000$ | $\$ 5,000$ |
| Work-in-process | 30,000 | 40,000 |
| Finished goods | 7,000 | 3,000 |
|  |  |  |
| Raw materials purchased |  | 25,000 |
| Direct labor costs |  | 70,000 |
| Manufacturing overhead costs |  | 30,000 |
| Administrative costs |  | 12,000 |
| Marketing costs |  | 6,000 |

## NARREND

57. Refer to the Hudson Inc. information above. Total nonmanufacturing costs for September are:
a. $\$ 113,000$
b. $\$ 161,000$
c. $\$ 18,000$
d. $\$ 43,000$
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.3

NAT: AACSB: Analytic | IMA: Cost Management
58. Refer to the Hudson Inc. information above. Cost of goods manufactured for September is:
a. $\$ 118,000$
b. $\$ 136,000$
c. $\$ 115,000$
d. $\$ 133,000$
ANS: A
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
59. Refer to the Hudson Inc. information above. Cost of goods sold for September is:
a. $\$ 119,000$
b. \$143,000
c. $\$ 140,000$
d. $\$ 122,000$
ANS: D
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
60. Refer to the Hudson Inc. information above. Sales revenue for September totaled $\$ 400,000$. Net income for September is:
a. $\$ 257,000$
b. $\$ 260,000$
c. $\$ 264,000$
d. $\$ 278,000$
ANS: B
PTS: 1
DIF: Medium
OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
61. In a traditional manufacturing environment, as the cost of goods sold account increases, which account is most likely decreasing?
a. Work-in-process inventory
b. Finished goods inventory
c. Raw materials inventory
d. Cash

ANS: B PTS: 1 DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
NARRBEGIN: Jones Manufacturing1
Jones Manufacturing Inc.
Jones Manufacturing Inc. incurred the following costs in November:

| Direct labor | $\$ 50,000$ | Advertising costs | $\$ 3,000$ |
| :--- | ---: | :--- | ---: |
| Indirect labor | 20,000 | Factory rent | 10,000 |
| Administrative salaries | 25,000 | Factory depreciation | 6,000 |
| Direct materials purchased | 23,000 | Administrative rent | 5,000 |
| Indirect materials used | 4,000 | Administrative depreciation | 7,000 |

In addition, the following information is also available:

|  | Beginning |  | Ending |
| :--- | ---: | ---: | ---: |
|  | $\$ 5,000$ |  | $\$ 8,000$ |
| Raw materials | 60,000 |  | 55,000 |
| Work-in-process | 17,250 |  | 9,200 |
| Finished goods |  |  |  |
|  |  | 20,000 units |  |
| Number of units produced |  |  |  |
| Number of units sold |  | 21,400 units |  |

## NARREND

62. Refer to the Jones Manufacturing Inc. information above. Cost of goods manufactured in November is:
a. $\$ 91,000$
b. $\$ 115,000$
c. $\$ 155,000$
d. $\$ 143,000$
ANS: B
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
63. Refer to the Jones Manufacturing Inc. information above. The product cost per unit in November is:
a. $\$ 4.55$
b. $\$ 7.75$
c. $\$ 5.75$
d. $\$ 5.37$

ANS: C
PTS: 1
DIF: Hard
OBJ: 2.5
NAT: AACSB: Analytic | IMA: Cost Management
64. Refer to the Jones Manufacturing Inc. information above. Net income for November is: (ignore taxes)
a. $\$ 371,950$
b. $\$ 411,950$
c. $\$ 369,150$
d. $\$ 382,000$
ANS: A
PTS: 1
DIF: Hard
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
65. Johnson Manufacturing has the following selected information available for the year:

| Direct material purchased | $\$ 40,000$ |
| :--- | ---: |
| Direct material used | 45,000 |
| Direct labor incurred | 75,000 |
| Manufacturing overhead incurred | 50,000 |
| Cost of goods manufactured | 100,000 |

In addition, the cost of the finished goods inventory increased by $\$ 10,000$ from the beginning to the end of the year. Cost of goods sold for the year is:
a. $\$ 80,000$
b. $\$ 170,000$
c. $\$ 90,000$
d. $\$ 110,000$
ANS: C
PTS: 1
DIF: Hard
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
66. Chancellor Industries, a manufacturing company, prepays its insurance coverage for a two-year period. The premium for two-year's worth of coverage is $\$ 14,400$ and is paid at the beginning of the first year. Two-thirds of the premium relates to factory operations and one-third relates to selling and administrative activities.

The amount of premium that should be recorded as a product cost for the first year is:
a. $\$ 4,800$
b. \$ 2,400
c. $\$ 9,600$
d. $\$ 14,400$
ANS: A
PTS: 1
DIF: Hard
OBJ: 2.5

NAT: AACSB: Analytic | IMA: Cost Management
67. Clapton Inc. would like to prepare an income statement for March. Their production department records show that total product costs in March were $\$ 225,000$ when 50,000 units were produced. Their sales department records show that 46,000 units were sold for $\$ 16$ each. Monthly administrative and marketing expenses totaled $\$ 60,000$. What should be net income for March?
a. $\$ 529,000$
b. $\$ 473,800$
c. $\$ 451,000$
d. $\$ 469,000$

ANS: D
PTS: 1
DIF: Hard
OBJ: 2.5
NAT: AACSB: Analytic | IMA: Cost Management
68. Which of the following statements is true regarding period costs?
a. They "attach" themselves to the product.
b. They will appear the balance sheet until the product is sold.
c. They will appear on the income statement in the year they are incurred.
d. They will not impact gross margin or net income.
ANS: C
PTS: 1
DIF: Easy
OBJ: 2.5

NAT: AACSB: Analytic | IMA: Cost Management
NARRBEGIN: Franklin Street
Franklin Street Manufacturing
Franklin Street Manufacturing has the following cost information available for 2009:

| Direct materials used | $\$ 10,000$ |
| :--- | ---: |
| Direct labor costs | 25,000 |
| Factory overhead | 20,000 |
| Marketing expenses | 4,000 |
| Administrative expenses | 6,000 |

20,000 units were produced during the year out of which 19,000 units were sold for $\$ 10$ each.
NARREND
69. Refer to the Franklin Street Manufacturing information above. What is cost of goods sold for 2009?
a. $\$ 55,000$
b. $\$ 52,250$
c. $\$ 61,750$
d. $\$ 65,000$
ANS: B
PTS: 1
DIF: Medium
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
70. Refer to the Franklin Street Manufacturing information above. What is net income for 2009?
a. $\$ 127,750$
b. $\$ 137,750$
c. $\$ 125,000$
d. $\$ 128,250$
ANS: A
PTS: 1
DIF: Hard
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
71. Brenda's Bakery has the following information available for October:

|  | Beginning | Ending |  |
| :--- | ---: | ---: | ---: |
| Raw materials | $\$ 4,000$ |  | $\$ 2,000$ |
| Work-in-process | 32,000 |  | 17,000 |
| Finished goods | 5,000 |  | 3,000 |
| $\quad$ Cost of goods manufactured |  | 88,000 |  |
| $\quad$ Cost of goods sold |  | 90,000 |  |
| $\quad$ Direct labor costs |  | 35,000 |  |
| $\quad$ Factory rent and depreciation |  | 10,000 |  |
| Selling expenses |  | 3,000 |  |

How much raw material was purchased in October?
a. $\$ 23,000$
b. $\$ 25,000$
c. $\$ 26,000$
d. $\$ 28,000$

ANS: C PTS: 1 DIF: Hard OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management

## SHORT ANSWER

1. Provide specific examples of why accurate product or service costing information is important for internal purposes.

ANS:
It may be useful for the following reasons:

- to determine accurate pricing information
- to determine a product's profitability
- for cash budgeting purposes

PTS: 1 DIF: Easy OBJ: 2.1
NAT: AACSB: Analytic |IMA: Cost Management
2. Briefly compare a traditional manufacturing environment with a lean production and just-in-time (JIT) manufacturing environment.

ANS:
In a traditional environment, inventories of raw materials, work-in-process, and finished goods are accumulated in order to act as buffers in the event of unexpected demand. Typically, there is a "push" approach where the manufacturing process is started before the customer order is taken and inventory is subsequently pushed through the manufacturing process. In addition, the factory is organized where similar machines are grouped together. Machine operators do not need to be highly trained because they use very few different machines.

In a lean production and just-in-time (JIT) environment, there is a "pull" approach where the manufacturing process is not started until a customer order is taken. Buffers of inventory are not accumulated. In addition, the factory is laid out in manufacturing cells where all the machinery needed to make a product is available in one area. There is usually a limited number of highly reliable suppliers used and employees need to be highly trained and reliable as well. Emphasis is placed on reducing waste by not producing more product than is needed, not over-processing a product, not moving products or people more than is needed, and eliminating down time caused by people waiting for work to do and products waiting in mid-assembly.

PTS: 1 DIF: Medium OBJ: 2.2
NAT: AACSB: Analytic | IMA: Strategic Planning
3. Describe the cost accumulation process in a traditional manufacturing environment versus a just-intime (JIT) environment.

ANS:
In a traditional manufacturing environment, when raw materials are received, their cost is recorded in the raw materials account until they are needed for production. When raw materials are needed for production, their costs are moved from the raw materials account to the work-in-process account to be added to direct labor and overhead costs. Once production is complete, all product costs related to the completed units are transferred from work-in-process to the finished goods account until the units are sold. When sold, associated costs are transferred to cost of goods sold. In a just-in-time environment, very little, if any, inventories are maintained. As raw materials, direct labor, and overhead costs are incurred for a specific job, the costs are often put directly into the cost of goods sold account. The cost accumulation process in a just-in-time environment is called backflush costing.

PTS: 1 DIF: Easy OBJ: 2.4
NAT: AACSB: Analytic | IMA: Strategic Planning
4. Identify at least two characteristics of a lean production and just-in-time (JIT) manufacturing environment.

ANS:
Some of the characteristics are as follows:

- the absence of inventories
- the use of manufacturing cells
- a "pull" system
- fewer but highly reliable suppliers
- focus on reduction of waste and scrap
- trained and reliable employees

PTS: 1 DIF: Easy OBJ: 2.2
NAT: AACSB: Analytic | IMA: Strategic Planning
5. Identify some of the benefits and risks of a lean production and just-in-time (JIT) environment.

ANS:
Benefits:

- Greater efficiency in the time it takes to make a product
- Reduced inventory storage and holding costs
- Higher quality products (reduction in product defects)
- Increased customer satisfaction
- Increased employee motivation
- A reduction of waste and scrap
- Lower overall production costs
- Lower labor costs
- Increased manufacturing flexibility

Risks:

- Increased raw materials cost (sometimes)
- Disruption in raw material or direct labor supply can halt the production process leading to lost sales.
PTS: 1
DIF: Medium
OBJ: 2.2

NAT: AACSB: Analytic | IMA: Strategic Planning
6. Describe each of the following as either a product or period cost.
a. factory depreciation
f. direct materials
b. indirect labor
g. indirect materials
c. administrative salaries
h. advertising
d. direct labor
i. factory insurance
e. utilities used in the factory
j. utilities used in the administrative offices

ANS:
a. product
f. product
b. product
g. product
c. period
h. period
d. product
i. product
e. product
j. period

PTS: 1
DIF: Easy
OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management
7. Briefly describe the difference between a manufacturing and a nonmanufacturing cost.

ANS:
A manufacturing cost is a cost incurred in the factory as a result of the production process.
Manufacturing costs consist of direct materials, direct labor, and overhead. These costs are often called product costs because the costs attach themselves to the product and are considered to be inventory on the balance sheet until the product is sold. Nonmanufacturing costs are incurred outside of the factory. These costs are often called period costs and are expensed on the income statement in the period incurred.

PTS: 1 DIF: Easy OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management
8. Identify with an " X " the following costs as either a manufacturing (product) or nonmanufacturing (period) cost. If it is a manufacturing cost, further identify it as either direct material (DM), direct labor (DL), or overhead (OH).

Manufacturing Cost $\quad$ Nonmanufacturing Cost

|  | DM | DL | OH |  |
| :--- | :---: | :---: | :---: | :---: |
| Indirect labor |  |  |  |  |
| Factory supplies |  |  |  |  |
| Material easily traced to product |  |  |  |  |
| Administrative salaries |  |  |  |  |
| Factory rent |  |  |  |  |
| Indirect materials |  |  |  |  |


| Shipping costs |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Administrative building utilities |  |  |  |  |
| Factory equipment depreciation |  |  |  |  |
| Machine operator |  |  |  |  |

ANS:

| Manufacturing Cost |  |  |  | Nonmanufacturing Cost |
| :--- | :---: | :---: | :---: | :---: |
|  | DM | DL | OH |  |
| Indirect labor |  |  | X |  |
| Factory supplies |  |  | X |  |
| Material easily traced to product | X |  |  |  |
| Administrative salaries |  |  |  | X |
| Factory rent |  |  | X |  |
| Indirect materials |  |  | X |  |
| Shipping costs |  |  |  | X |
| Administrative building utilities |  |  |  | X |
| Factory equipment depreciation |  |  | X |  |
| Machine operator |  | X |  |  |

PTS: 1 DIF: Medium OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management
9. Classify the following as either direct labor (DL), indirect labor (IL), or a period cost (P).
a. factory maintenance worker
b. company president
c. assembly-line worker
d. salesperson working on commission
e. factory supervisor
f. administrative assistant
g. machine operator

ANS:
a. IL
b. $P$
c. DL
d. $P$
e. IL
f. $P$
g. DL

PTS: 1
DIF: Easy
OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management
10. Classify each of the following as either a direct material (DM), indirect material (IM), or period cost (P).
a. wood used to build custom bookshelves
b. sandpaper, glue, and nails used to build customer bookshelves.
c. paper supplies used in the administrative offices.
d. computer chips used in computer
e. cleaning supplies used in the factory

ANS:
a. DM
b. IM
c. P
d. DM
e. IM

PTS: 1
DIF: Easy
OBJ: 2.3
NAT: AACSB: Analytic | IMA: Cost Management

## PROBLEM

1. Capital Manufacturing produces a unique souvenir product for various museums around the country. During the year, the company incurred the following costs:

Direct material used $\$ 50,000$
Direct labor 80,000
$\begin{array}{ll}\text { Manufacturing overhead } & 30,000\end{array}$
Marketing expenses $\quad 10,000$
Administrative expenses 20,000
During the year, 25,000 units were produced out of which 20,000 units were sold for $\$ 15$ each.
Required:
A. Calculate the total product costs incurred for the year.
B. What is the product cost per unit?
C. What is cost of goods sold for the year?
D. What is net income for the year?

ANS:
A. Total product costs $=\$ 160,000(\$ 50,000+\$ 80,000+\$ 30,000)$
B. Product cost per unit $=\$ 6.40(\$ 160,000 / 25,000$ units $)$
C. Cost of goods sold $=\$ 128,000(\$ 6.40$ per unit $\times 20,000$ units sold $)$
D. Net income $=\$ 142,000[(20,000 \times \$ 15)-128,000-30,000]$

PTS: 1 DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
2. McClintock Manufacturing Inc. has the following information available for the month of July:

Raw materials inventory

| Beginning |  | Ending |
| ---: | ---: | ---: |
|  | $\$ 8,000$ |  |
| 45,000 |  | 55,000 |
| 9,000 |  | 11,000 |

Finished goods inventory
\$45,000
Raw materials purchased 80,000
Direct labor costs
30,000
Overhead costs 20,000

## Required:

A. Calculate raw materials used for July.
B. Calculate cost of goods manufactured for July.
C. Calculate cost of goods sold for July
D. Assume that sales revenue totaled $\$ 250,000$, calculate net income for July. (ignore taxes)

ANS:
A. Raw materials used $=\$ 49,000 \quad(\$ 12,000+\$ 45,000-\$ 8,000)$
B. Cost of goods manufactured $=\$ 149,000 \quad(\$ 45,000+\$ 49,000+\$ 80,000+\$ 30,000-$ $\$ 55,000$ )
C. Cost of goods sold $=\$ 147,000 \quad(\$ 9,000+\$ 149,000-\$ 11,000)$
D. Net Income $=\$ 83,000 \quad(\$ 250,000-\$ 147,000-\$ 20,000)$

PTS: 1
DIF: Medium OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
3. Pearce Manufacturing Inc. incurred the following costs in February:

| Direct labor | $\$ 40,000$ | Advertising costs | $\$ 1,000$ |
| :--- | ---: | :--- | ---: |
| Indirect labor | 15,000 | Factory rent | 4,000 |
| Administrative salaries | 8,000 | Factory depreciation | 2,000 |
| Raw materials purchased | 10,000 | Administrative rent | 3,000 |
| Indirect materials used | 4,000 | Administrative depreciation | 1,000 |

In addition, the following information is also available:

|  | Beginning | Ending |  |
| :--- | ---: | ---: | ---: |
| Raw materials | $\$ 2,000$ | $\$ 4,000$ |  |
| Work-in-process | 25,000 |  | 18,000 |
| Finished goods | 4,000 |  | 12,000 |

Number of units produced
10,000 units
Number of units sold
(sales price of $\$ 25$ per unit) 9,000 units

## Required:

A. Calculate total period costs.
B. Calculate raw materials used.
C. Calculate cost of goods manufactured.
D. Calculate the product cost per unit.
E. Calculate cost of goods sold.
F. Calculate net income. (ignore taxes)

ANS:
A. Total period costs $=\$ 13,000 \quad(8,000+1,000+3,000+1,000)$
B. Raw Material used $=\$ 8,000 \quad(2,000+10,000-4,000)$
C. Cost of goods manufactured $=\$ 80,000$

$$
(25,000+8,000+40,000+15,000+4,000+4,000+2,000-18,000)
$$

D. Product cost $=\$ 8.00$ per unit $(\$ 80,000 / 10,000$ units $)$
E. Cost of goods sold $=\$ 72,000 \quad(9,000$ units sold $\times \$ 8.00)$
F. $\quad \mathrm{NI}=\$ 140,000 \quad[(9,000 \times \$ 25)-72,000-13,000]$

PTS: 1 DIF: Hard OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management
4. Creative Products Inc. incurred the following costs (in alphabetical order) during 2005 related to one of its products:

| Administrative costs | $\$ 2,000$ |
| :--- | ---: |
| Advertising costs | 1,000 |
| Direct material used | 8,000 |
| Direct labor | 20,000 |
| Factory equipment depreciation | 1,000 |
| Factory rent | 5,000 |
| Indirect labor | 3,000 |
| Indirect materials | 2,000 |

During the year, 3,000 units were produced out of which 2,750 units were sold for $\$ 30$ each.

Required:
A. Calculate the total product costs incurred for the year.
B. What is the product cost per unit?
C. What is cost of goods sold for the year?
D. What is net income for the year?

ANS:
A. Total product costs $=\$ 39,000 \quad(8,000+20,000+5,000+3,000+2,000+1,000)$
B. Product cost per unit $=\$ 13.00 \quad(\$ 39,000 / 3,000)$
C. Cost of goods sold $=\$ 35,750 \quad(2,750 \times \$ 13)$
D. Net Income $=43,750 \quad[(\$ 30 \times 2,750)-35,750-2,000-1,000)$
PTS: 1
DIF: Hard
OBJ: 2.4

NAT: AACSB: Analytic | IMA: Cost Management
5. The following information is available for the Brown Company for the month ended July 31:

Direct materials purchased
Direct labor (2,500 hrs@\$12)
\$ 21,000
Indirect labor 30,000

Indirect materials ,00

Office supplies expense 2,500

$$
\text { Foot } \dot{C}
$$

Factory equipment depreciation100
Office Equipment depreciation ..... 750
Administrative expenses ..... 20,000
Office utilities ..... 75
Factory utilities ..... 200
Marketing expense ..... 2,500
Sales revenue ..... 150,000
Sales commissions expense ..... 1,500
Direct materials inventoryWork in process inventoryBeginning\$27,00025,000

Finished Goods inventory

## Required:

A. Determine the direct materials used in July.
B. Determine cost of goods manufactured in July.
C. Determine cost of goods sold for July.
D. Prepare an income statement for July. (ignore taxes)

ANS:

| A. | Beginning direct materials | \$27,000 |  |
| :---: | :---: | :---: | :---: |
|  | Direct materials purchased | 21,000 |  |
|  | Direct materials available | 48,000 |  |
|  | Ending direct materials | $(24,500)$ |  |
|  | Direct materials used | \$23,500 |  |
| B. | Beginning work-in-process inventory |  | \$25,000 |
|  | Direct material used |  | 23,500 |
|  | Direct labor |  | 30,000 |
|  | Overhead: |  |  |
|  | Indirect labor | \$3,000 |  |
|  | Indirect materials | 2,500 |  |
|  | Factory equipment depreciation | 2,000 |  |
|  | Factory utilities | 200 |  |
|  | Total overhead |  | 7,700 |
|  | Total manufacturing costs |  | 86,200 |
|  | Ending work-in-process inventory |  | $(29,000)$ |
|  | Cost of goods manufactured |  | \$57,200 |
| C. | Beginning finished goods inventory |  | \$22,000 |
|  | Cost of goods manufactured |  | 57,200 |
|  | Cost of goods available |  | 79,200 |
|  | Ending finished goods inventory |  | $(15,000)$ |
|  | Cost of goods sold |  | \$64,200 |

D.

Brown Company<br>Income Statement For the Month Ended July 31

Sales revenue $\quad \$ 150,000$
Cost of goods sold $\quad(64,200)$
$-\quad 85,800$
Operating expenses:
Office Supplies expense \$ 100
Office equipment depreciation 750
Administrative expenses 20,000
Office utilities 75
Marketing expense 2,500
Sales commissions $\quad 1,500$
Net income
\$ 60,875

PTS: 1 DIF: Hard OBJ: 2.4
NAT: AACSB: Analytic | IMA: Cost Management

