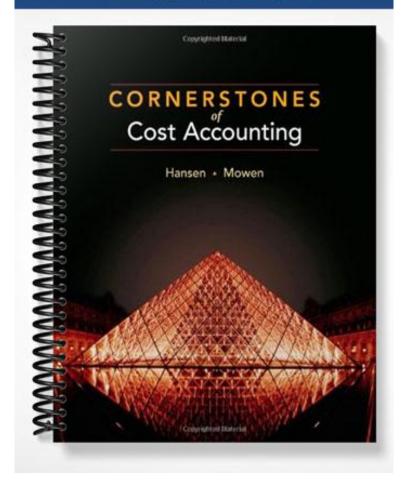
TEST BANK



Chapter 2--Basic Cost Management Concepts

Student:		
1. A(n) specific objectives. A. cost objective B. system C. activity D. cost driver	is a set of interrelated parts that performs one or more processes to accomplish	
2. In a company that supinput?A. delivered garlic breadB. flourC. bakingD. none of these	oplies garlic bread to pizza restaurants, which of the following would be considered and	
3. In a company that supconsidered an input? A. delivered garlic bread B. flour C. garlic D. oil	oplies garlic bread to pizza restaurants, which of the following would NOT be	
4. In a company that supconsidered a transformin A. delivered garlic bread B. baking C. packaging D. mixing		
5. In a company that suptransforming process? A. delivered garlic bread B. baking C. garlic D. oil	oplies garlic bread to pizza restaurants, which of the following would be considered a	

 6. In a company that supplies garlic bread to pizza restaurants, delivered garlic bread to pizza restaurants would be a(n) A. interrelated part. B. input. C. output. D. process.
 7. In an accounting information system, which of the following is NOT a transformation process? A. collecting data B. analyzing data C. performance reports D. summarizing data
 8. The overall objective of accounting information systems is to A. provide information to users. B. manage the organization. C. prepare financial reports. D. report to the government.
 9. In an accounting information system, the inputs are usually A. financial statements. B. analyzing data. C. performance reports. D. economic events.
 10. Which of the following is a cost management subsystem designed to assign costs to individual products and services and other objects, as specified by management? A. financial accounting information system B. operational control information system C. cost accounting information system D. all of these
11. Which of the following is a cost management subsystem designed to provide accurate and timely feedback concerning the performance of managers and others relative to their planning and control of activities? A. financial accounting information system B. operational control information system C. cost accounting information system D. all of these

12. Theoutputs for external users. A. cost management inform B. computer system C. internal accounting syste D. financial accounting info	em
following would NOT be a A. increases speed by ignor B. reduces duplicate data st C. improves timeliness of r	
14. Which of the following A. ERP B. operational control infor C. OLAP D. EDI	is a major subsystem of the cost accounting information system?
15. A(n)available to people across to A. cost management inform B. enterprise resource plans C. internal accounting systems. D. financial accounting information of the counting information of	The company for different purposes. nation system ning system em
	tem
A. to assist in continuous in B. to improve the value rec C. to improve profits by improv	

 18. Which of the following is NOT an objective of the operational control system? A. increasing value to customers B. increasing profit by providing value C. Increasing post purchase costs D. all of these 		
19 the organization. A. Cost B. Expired cost C. Expense D. Loss	represents the resources given up that are expected to bring a current or future benefit to	
	is(are) the cash or cash equivalent value sacrificed for goods and services that are rent or future benefit to the organization.	
21. A cost used up in t A. unexpired cost. B. expense. C. loss. D. asset.	he production of revenues is a(n)	
A. the cost of a produc	• •	
A. the cost of a produc		

24. Which of the following is an example of a possible cost object? A. a product B. a customer C. a department D. all of these
25. Traceability is a function ofA. an indirect relationship to the cost object.B. distortion.C. a causal relationship.D. none of these.
26. Factors that cause changes in resource usage, activity usage, costs and revenues are called A. indirect costs.B. drivers.C. assignments.D. cost objects.
 27. Which cost assignment method would likely assign the cost of an assembly-line supervisor when the assembly line is the cost object? A. driver tracing B. direct tracing C. allocation D. arbitration
28. Which cost assignment method would likely assign the cost of heating in a plant that makes chairs and go-carts when the chair product line is the cost object? A. driver tracing B. direct tracing C. allocation D. arbitration
29. Which cost assignment method would likely assign the cost of maintenance for machines in a department that does cutting when the cutting activity is the cost object? A. driver tracing B. direct tracing C. allocation D. arbitration

- 30. Which of the following expenses incurred by a department store is a direct cost for the women's shoe department?
- A. the salespersons' commissions in the women's shoe department
- B. the salaries for individuals working in the accounting department
- C. the advertising expense for the service department
- D. the allocated rent expense for the clothing department
- 31. Which of the following costs incurred by a chair manufacturer would be traced to the product cost through direct tracing?
- A. the depreciation on factory equipment
- B. the supervisor's salary
- C. the insurance on the factory building
- D. the woodworker's salary
- 32. Direct costs
- A. are incurred for the benefit of the business as a whole.
- B. would continue even if a particular product were discontinued.
- C. can be assigned to products only by a process of allocation.
- D. are those costs that can be easily and accurately traced to a cost object.
- 33. The direct costs of operating a university computer center would NOT include
- A. rent paid for computers.
- B. a fair share of university utilities.
- C. paper used by the center.
- D. computer consultants' salaries.
- 34. Which of the following methods of assigning costs is based on convenience or some assumed linkage, and reduces the overall accuracy of the cost assignments?
- A. direct tracing
- B. driver tracing
- C. allocation
- D. all of these
- 35. Which of the following costs incurred by a bus manufacturer would NOT be directly attributable to the finished product?
- A. the wages paid to assembly-line production workers
- B. the tires for buses
- C. the windshields for buses
- D. the depreciation on factory building

В. С.	refers to the assignment of indirect costs to cost objects. Allocation Direct tracing Physical observation Cost management
A. B. C.	What is a disadvantage of assigning costs evenly over all cost objects? not all costs will be assigned total costs will be distorted costs may be distorted by consumption patterns of other cost objects none of these
A. B. C.	The insurance paid on the factory is a direct cost if the cost object is the factory. an indirect cost if the cost object is the product produced. could be either a direct cost or an indirect cost, depending on the cost object. all of these.
bas A. B. C.	Which of the following would NOT be a cost that could be directly traced to a custom piece of furniture sed upon physical observation? the wood and upholstery materials that are in the final piece the labor of the worker assembling the piece of furniture the depreciation paid on factory equipment the labor of the woodworker who finishes the wood of the piece
A. B. C.	The precision of driving tracing depends upon physically observable relationships. allocation estimations. the strength of causal relationships described by the driver. both b and c.
obj A. B. C.	If physical observation can NOT be used to identify the exact amount of resources consumed by a cost ject, the next best approach is driver tracing. allocation. estimation. none of these.

 42. Services differ from tangible products in which of the following dimensions? A. intangibility B. inseparability C. perishability D. all of these
 43. With regards to products, perishability can be defined as A. buyers of products who can not see, feel, hear or taste the product before it is bought. B. services that cannot be stored. C. buyers and sellers who must be in direct contact for the sale to take place. D. buyers of the product who do not need direct contact with the manufacturer of the product.
44. Intangibility of services means thatA. products cannot be seen, tasted, heard or felt before the purchase.B. products cannot be stored.C. exchange takes place in direct contact.D. both a and c.
45. An example of a tangible product, rather than a service, would beA. housekeeping.B. insurance coverage.C. paper.D. medical exam.
46. With regard to services, inseparability means thatA. products cannot be stored.B. direct contact must take place for a sale.C. products have a physical presence.

D. none of the above apply to inseparability.

A. radios.B. cloths.C. trucks.

D. medical exams.

47. An example of a service, rather than a tangible product, would be

48. Which of the following is a service organization? A. grocery store B. department store C. cattle ranch D. CPA firm
 49. Which of the following costs would be included in value-chain product costs? A. research and development B. production C. customer service D. all of these
 50. Value-chain product costs include which of the following? A. customer service costs B. marketing costs C. research and development D. all of these
 51. Product value-chain costs assist managers in meeting which of the following objectives? A. product mix decisions B. tactical profitability analysis C. external financial reporting D. strategic design decisions
52. Which of the following costs would NOT be included in operating product costs?A. research and developmentB. productionC. marketingD. all of these
53. Which of the following costs would be included in traditional product costs used for external reporting?A. research and developmentB. productionC. marketingD. all of these

C. repairs on manufacturing equipment D. steel used in inventory items produced 55. Which of the following costs is an example of product costs? A. selling commissions B. nonfactory office salaries C. direct materials D. advertising expense 56. Which of the following costs incurred by a furniture manufacturer would be a product cost? A. lumber B. office salaries C. commissions paid to sales staff D. controller's salary 57. Which of the following costs is a product cost? A. lease payments on cars used by salespersons B. president's salary C. property taxes on factory building D. depreciation on office equipment

58. Which of the following costs is a period cost for a manufacturing company?

59. In a traditional manufacturing company, product costs include

B. direct materials, direct labor, and factory overhead.

C. direct materials and direct labor only.

54. Which of the following costs is NOT a product cost?

A. rent on an office building

B. indirect labor

A. controller's salary

A. direct materials only.

D. direct labor only.

B. wages of machine operatorsC. insurance on factory equipmentD. fringe benefits for factory employees

61. If the total warehousing cost for the year amounts to \$350,000, and 40 percent of the warehousing activity is associated with finished goods and 60 percent with direct materials, how much of the cost would be charged as a product cost? A. \$70,000 B. \$140,000 C. \$210,000 D. \$350,000 62. All of Jill Enterprise's operations are housed in one building with the costs of occupying the building accumulated in a separate account. The total costs incurred in May amounted to \$24,000. The company allocates these costs on the basis of square feet of floor space occupied. Administrative offices, sales offices, and factory operations occupy 9,000, 6,000, and 30,000 square feet, respectively. How much will be classified as a product cost for May? A. \$4,800 B. \$3,200 C. \$16,000 D. \$24,000 63. Which of the following costs would be included as part of direct materials in the production of an automobile? A. glue for a sticker applied to the automobile C. gasoline used to fuel machines in production D. none of these

60. Which of the following costs is an indirect product cost?

64. Which of the following costs would be considered a direct material?

A. glue in the production of automobiles

D. paper used in the production of books

C. depreciation on the corporation's office building

B. labor used to finish product

A. property taxes on plant facilities B. wages of assembly workers

C. materials used D. president's salary

- 65. The difference between a supply and an indirect material is thatA. supplies are not necessary for production.B. indirect materials are not physically part of the product.C. supplies are not necessary for production and are not physically part of the product.
 - D. supplies are necessary for production and are not physically part of the product.
 - 66. Which of the following costs would be included as part of direct labor?
 - A. a cutter in the production of shelving
 - B. a materials handler
 - C. an assembly-line supervisor
 - D. a janitor
 - 67. Which of the following costs would be included as part of factory overhead?
 - A. depreciation of plant equipment
 - B. paint used for product finish
 - C. depreciation on the corporation's office building
 - D. paper used in the production of books
 - 68. Which of the following items would NOT be classified as part of factory overhead of a firm that makes sailboats?
 - A. factory supplies used
 - B. canvas used in sail
 - C. depreciation of factory buildings
 - D. indirect materials
 - 69. Wages paid to a janitor in the factory would be classified as
 - A. direct labor.
 - B. direct janitor salaries.
 - C. supervisor salaries.
 - D. factory overhead.
 - 70. All of the following costs are included in factory overhead EXCEPT
 - A. factory supplies.
 - B. indirect labor.
 - C. plant foreman's salary.
 - D. direct labor.

71. Selling and administrative costs are classified asA. product costs.B. conversion costs.C. period costs.D. factory overhead.
72. Which of the following costs is NOT a period cost? A. steel used in steel railings B. receptionist's salary C. depreciation on sales staffs' cars D. sales commission
73. Which of the following costs is a period cost? A. depreciation of factory equipment B. transportation-in for material shipments C. amortization of a patent for the company's product D. depreciation of office computers
74. An example of a period cost isA. insurance on factory equipment.B. president's salary.C. property taxes on factory building.D. wages of factory custodians.
75. An example of a nonproduction cost isA. wages paid to assembly-line employees.B. manufacturing supplies.C. insurance on manufacturing facilities.D. the treasurer's salary.
76 are expensed in the period in which they are incurred. A. Direct materials B. Product costs C. Factory overhead D. Nonproduction costs

77. Order-getting costs would NOT include A. marketing costs. B. customer service costs. C. advertising. D. salaries of sales personnel.
78. Period costs do NOT include A. order-getting costs. B. order-making costs. C. order-filling costs. D. All of these are period costs.
79. Prime product costs include A. only factory overhead. B. only direct labor. C. direct labor and factory overhead. D. direct materials and direct labor.
80. The sum of direct labor and factory overhead is referred to asA. period costs.B. conversion costs.C. prime costs.D. direct product costs.
81. Conversion costs do NOT include A. direct materials. B. direct labor. C. factory overhead. D. any of these costs.
82. Which of the following would NOT be included in the conversion cost of an automobile? A. steel B. assembly worker wages C. depreciation on machinery D. washers used inassembly

Information from the records of the Cain Corporation for August 2011 was as follows:

Sales	\$1,230,000
Selling and administrative expenses	210,000
Direct materials used	264,000
Direct labor	300,000
Factory overhead *	405,000

^{*}variable overhead is \$205,000, fixed overhead is \$200,000

	<u>Inventories</u>	
	<u>August 1, 2011</u>	August 31, 2011
Direct materials	\$36,000	\$42,000
Work in process	75,000	84,000
Finished goods	69,000	57,000

Refer to Figure 2-11. The conversion cost is

A. \$960,000

B. \$1,179,000

C. \$705,000

D. \$564,000

84. **Figure 2-11**

Information from the records of the Cain Corporation for August 2011 was as follows:

Sales	\$1,230,000
Selling and administrative expenses	210,000
Direct materials used	264,000
Direct labor	300,000
Factory overhead *	405,000

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Refer to Figure 2-11. The prime costs are

A. \$210,000

B. \$264,000

C. \$300,000

D. \$564,000

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Selling and administrative expenses	210,000
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Direct materials	\$36,000	\$42,000
Work in process	75,000	84,000
Finished goods	69,000	57,000

Refer to Figure 2-11. The variable product costs are

A. \$ 969,000

B. \$ 769,000

C. \$ 764,000

D. \$1,179,000

86. **Figure 2-11**

Information from the records of the Cain Corporation for August 2011 was as follows:

Sales	\$1,230,000
Selling and administrative expenses	210,000
Direct materials used	264,000
Direct labor	300,000
Factory overhead *	405,000

^{*}variable overhead is \$205,000, fixed overhead is \$200,000

	Inventories	
	<u>August 1, 2011</u>	<u>August 31, 2011</u>
Direct materials	\$36,000	\$42,000
Work in process	75,000	84,000
Finished goods	69,000	57,000

Refer to Figure 2-11. The total product cost is

A. \$1,179,000

B. \$ 969,000

C. \$ 615,000

D. \$ 764,000

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>Inventories</u>	<u>Inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011	
Direct materials	\$ 8,000	\$10,500	
Work in process	18,750	21,000	
Finished goods	17,250	14,250	

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. The prime costs per unit for July were

A. \$ 20.00

B. \$ 14.7375

C. \$ 8.8125

D. \$ 7.05

88. Figure 2-12

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	Inventories	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. What are the conversion costs per unit?

A. \$ 7.05

B. \$ 8.8125

C. \$ 12.1125

D. \$ 14.7375

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>Inventories</u>	<u>Inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011	
Direct materials	\$ 8,000	\$10,500	
Work in process	18,750	21,000	
Finished goods	17,250	14,250	

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. If production increased to 32,000 units next year, what is the effect on variable product costs per unit and total product costs per unit respectively?

A. remain the same; decrease

B. remain the same; remain the same

C. increase; remain the same

D. decrease; increase

90. Figure 2-12

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>Inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. What are the total variable costs per unit?

A. \$ 7.05

B. \$ 9.55

C. \$12.175

D. \$ 6.25

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>Inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. What is the total product cost per unit?

A. \$14.7375

B. \$12.1125

C. \$12.175

D. \$12.2375

- 92. _____ are expensed in the period in which they are incurred.
- A. Direct materials
- B. Product costs
- C. Noninventoriable costs
- D. Inventoriable costs
- 93. Product costs are converted from cost to expense when
- A. units are completed.
- B. materials are purchased.
- C. units are sold.
- D. materials are requisitioned.
- 94. A company has purchased some steel to use in the production of steel railings. If this steel has NOT been put into production, it would be classified as
- A. direct materials inventory.
- B. factory supplies.
- C. work-in-process inventory.
- D. finished goods inventory.

A. based on a functional classification. B. referred to as absorption-costing income. C. called full-costing income. D. all of these. 96. Which of the following costs would NOT be included in calculating inventory values under the absorption-costing basis? A. direct materials B. fixed overhead C. selling and administrative expenses D. direct labor 97. When calculating the absorption-costing income for external reporting, all A. manufacturing costs ultimately become nonmanufacturing costs. B. manufacturing costs are product costs and product costs are never expensed. C. costs of selling manufactured products are classified as product costs. D. selling and administrative costs are classified as nonmanufacturing costs. 98. Which of the following accounts would appear on the financial statements of ONLY a manufacturing firm? A. bonds payable B. materials inventory C. prepaid insurance D. retained earnings

100. The merchandise inventory in a merchandising business corresponds most closely to which of the

95. The income statement prepared for external reporting is

99. Which type of inventory is normally sold to other organizations?

A. direct materials B. factory supplies C. work in process D. finished goods

A. materials inventory

following items in a manufacturing firm?

B. cost of goods available for saleC. cost of goods manufacturedD. finished goods inventory

101. Information from the records of Place, Inc., for December 2011 is as follows:

Sales	\$820,000
Selling and administrative expenses	140,000
Direct materials purchases	176,000
Direct labor	200,000
Factory overhead	270,000
Direct materials, December 1	24,000
Work in process, December 1	50,000
Finished goods, December 1	46,000
Direct materials, December 31	28,000
Work in process, December 31	56,000
Finished goods, December 31	38,000

The net income for the month of December is

A. \$644,000.

B. \$36,000.

C. \$636,000.

D. \$180,000.

102. If beginning work-in-process inventory is \$120,000, ending work-in-process inventory is \$160,000, cost of goods manufactured is \$400,000, and direct materials used are \$100,000, what are the conversion costs?

A. \$140,000

B. \$280,000

C. \$300,000

D. \$340,000

103. The following information pertains to Fry Enterprises:

Cost of goods manufactured	\$450,000
Beginning work-in-process inventory	210,000
Ending work-in-process inventory	180,000
Manufacturing overhead	150,000

What are the prime costs for the year?

A. \$360,000

B. \$480,000

C. \$270,000

D. \$300,000

104. Inventory balances for Ray, Inc., in March 2011 are as follows:

	March 1, 2011	March 31, 2011
Raw materials	\$1,125	\$ 875
Work in process	2,000	1,550
Finished goods	4,500	3,750

During March, purchases of direct materials were \$1,500. Direct labor and factory overhead costs were \$2,500 and \$3,500, respectively.

Conversion costs for March were

A. \$6,000.

B. \$7,500.

C. \$7,750.

D. \$8,200.

105. Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Prime costs for February were

A. \$81,000.

B. \$87,000.

C. \$96,000.

D. \$102,000.

106. **Figure 2-13**

Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Refer to Figure 2-13. What is the cost of materials used in production?

A. \$ 36,000

B. \$47,800

C. \$ 54,000

D. \$42,000

Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Refer to Figure 2-13. What are the total manufacturing costs added?

A. \$ 186,000

B. \$ 180,000

C. \$ 144,000

D. \$ 174,200

108. **Figure 2-13**

Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Refer to Figure 2-13. What is the cost of goods manufactured?

A. \$ 180,000

B. \$ 186,000

C. \$ 194,000

D. \$ 196, 800

- 109. The sum of the total additions to work in process during a period is
- A. total manufacturing costs added.
- B. factory overhead applied.
- C. material used.
- D. cost of goods manufactured.
- 110. The ending work-in-process inventory is deducted on the
- A. balance sheet.
- B. statement of cost of goods manufactured.
- C. income statement.
- D. statement of cash flows.

- 111. Cost of goods sold equals cost of goods manufactured
- A. when finished goods inventories remain constant.
- B. when work-in-process inventories remain constant.
- C. plus beginning work-in-process inventory minus ending work-in-process inventory.
- D. when materials inventories remain constant.

112. The following information has been provided:

Cost of goods manufactured	\$100
Work in process:	
Beginning	15
Ending	20
Direct labor	30
Direct materials used	?
Factory overhead	45

What is the amount of direct materials used?

A. \$25

B. \$30

C. \$35

D. \$100

113. Inventory balances for Rude, Inc., in April 2011 are as follows:

	<u>April 1, 2011</u>	<u>April 30, 2011</u>
Materials	\$ 9,000	\$ 7,000
Work in process	16,000	12,400
Finished goods	36,000	30,000

During April, purchases of direct materials were \$18,000. Direct labor and factory overhead costs were \$20,000 and \$28,000, respectively.

The cost of goods manufactured in April was

A. \$68,000.

B. \$77,600.

C. \$74,000.

D. \$71,600.

114. Selected data concerning the past year's operations of the Beach Corporation are as follows:

Selling and administrative expenses	\$225,000
Direct materials used	397,500
Direct labor (50,000 hours)	450,000
Factory overhead application rate	8 per DLH

Inventories

	<u>Beginning</u>	<u>Ending</u>
Direct material	\$ 75,000	\$ 67,500
Work in process	112,500	135,000
Finished goods	60,000	37,500

The cost of direct materials purchased is

A. \$397,500.

B. \$390,000.

C. \$367,500.

D. \$405,000.

115. **Figure 2-14**

Selected data concerning the past year's operations of the Karl Enterprises are as follows:

Selling and administrative expenses	\$75,000
Direct materials used	265,000
Direct labor (25,000 hours)	300,000
Factory overhead application rate	16 per DLH

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Inven	tories
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	Beginning	Ending
Direct materials	\$50,000	\$45,000
Work in process	75,000	90,000
Finished goods	40,000	25,000

Refer to Figure 2-14. What is the cost of goods manufactured?

A. \$ 965,000

B. \$1,115,000

C.\$ 950,000

D. \$ 955,000

116. **Figure 2-14**

Selected data concerning the past year's operations of the Karl Enterprises are as follows:

Selling and administrative expenses	\$75,000
Direct materials used	265,000
Direct labor (25,000 hours)	300,000
Factory overhead application rate	16 per DLH

т .	
Invent	ories

Beginning	Ending
\$50,000	\$45,000
75,000	90,000
40,000	25,000
	75,000

Refer to Figure 2-14. What is the cost of goods sold?

A. \$ 565,000

B. \$ 950,000

C. \$ 965,000

D. \$ 980,000

- 117. The cost of units completed during a period is called

- A. cost of goods sold.B. cost of goods manufactured.C. current manufacturing costs.D. finished goods inventory.
- 118. Selected data concerning the past year's operations of the Wood Corporation are as follows:

Selling and administrative expenses	\$300,000
Direct materials used	530,000
Direct labor (100,000 hours)	600,000
Factory overhead application rate	5 per DLH

	<u>inventories</u>	
	<u>Beginning</u>	Ending
Work in process	\$150,000	\$160,000
Finished goods	80,000	50,000

The cost of goods sold is

A. \$1,630,000.

B. \$1,880,000.

C. \$1,600,000.

D. \$1,650,000.

119. The following information has been provided:

Cost of goods manufactured	\$75
Work in process	
Beginning	12
Ending	14
Direct labor	40
Materials placed in production	15
Factory overhead	?

What is the amount of factory overhead?

A. \$20

B. \$22

C. \$14

D. \$55

120. Assume the following information:

Net direct materials purchase cost	\$225,000
Total direct materials used	275,000
Beginning direct materials inventory	125,000

The ending direct materials inventory is

A. \$175,000.

B. \$ 75,000.

C. \$ 50,000.

D. \$100,000.

121. Newton Company recently had a fire in its accounting office, destroying most of its records. Only the following information could be salvaged for 2011:

Direct labor	\$400,000
Factory overhead	200,000
Cost of goods sold	800,000
Work in process, January 1	80,000
Finished goods, January 1	160,000
Work in process, December 31	100,000
Finished goods, December 31	120,000

The cost of direct materials used in production during 2011 is

A. \$140,000.

B. \$180,000.

C. \$200,000.

D. \$260,000.

122. The cost of goods sold for a manufacturing firm for the month of January was \$90,000. The finished goods inventory was \$15,000 on January 1 and \$17,500 on January 31. Beginning and ending work-in-process inventories were \$20,000 and \$25,000, respectively. What was the cost of goods manufactured during January?

A. \$92,500

B. \$90,000

C. \$87,500

D. \$97,500

123. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

Inventories	
March 1, 2011	March 31, 2011
\$1,200	\$1,400
2,500	2,800
2,300	1,900
	March 1, 2011 \$1,200 2,500

Refer to Figure 2-15. What was the cost of materials used in production?

A. \$ 6,200

B. \$ 6,000

C. \$ 5,800

D. \$19,500

124. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

	<u>Inventories</u>	
	March 1, 2011	March 31, 2011
Direct materials	\$1,200	\$1,400
Work in process	2,500	2,800
Finished goods	2.300	1,900

Refer to Figure 2-15. Tyler Enterprises' cost of goods manufactured in March is

A. \$29,300.

B. \$29,700.

C. \$29,200.

D. \$29,000.

125. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

tories

	<u>Inventories</u>	
	March 1, 2011	March 31, 2011
Direct materials	\$1,200	\$1,400
Work in process	2,500	2,800
Finished goods	2,300	1,900

Refer to Figure 2-15. What are the total manufacturing costs added?

A. \$18,500

B. \$19,300

C. \$29,000

D. \$29,300

126. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

Inven	tories

	<u>March 1, 2011</u>	March 31, 2011
Direct materials	\$1,200	\$1,400
Work in process	2,500	2,800
Finished goods	2,300	1,900

Refer to Figure 2-15. What is the gross margin (profit)?

A. \$11,500

B. \$11,600

C. \$ 4,500

D. \$ 4,600

127. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

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111 VCIIIOTICS	
March 1, 2011	March 31, 2011
\$1,200	\$1,400
2,500	2,800
2,300	1,900
	\$1,200 2,500

Refer to Figure 2-15. What is the cost of goods sold?

A. \$ 36,500

B. \$ 29,400

C. \$ 28,600

D. \$ 29,500

128. Assume the following information for Knight Corporation for the year ended December 31, 2011:

Sales	\$2,250
Cost of goods manufactured for the year	1,350
Beginning finished goods inventory	450
Ending finished goods inventory	495
Selling and administrative expenses	300

What is the cost of goods sold for the year ended December 31, 2006?

A. \$1,305

B. \$1,605

C. \$1,350

D. \$1,650

129. Assume the following data for Gross, Inc., for February:

Beginning finished goods inventory	\$ 60,000
Beginning work-in-process inventory	40,000
Ending work-in-process inventory	80,000
Ending finished goods inventory	50,000
Factory overhead costs	200,000
Direct materials used	160,000
Direct labor	100,000

What is the cost of goods manufactured for February?

A. \$470,000

B. \$420,000

C. \$460,000

D. \$430,000

130. Assume the following information:

\$ 90,000
130,000
150,000
15,000
20,000
42,000
37,500

What was the cost of goods manufactured during the year?

A. \$370,000

B. \$365,000

C. \$343,000

D. \$333,000

- 131. Which of the following items would NOT appear on an income statement of a service organization?
- A. selling expenses
- B. cost of goods sold
- C. administrative expenses
- D. gross margin
- 132. Which of the following items is NEVER relevant to the cost flows of a service organization?
- A. finished goods inventory
- B. materials inventory
- C. work-in-process inventory
- D. All of these are always relevant.

- 133. Which of the following is NOT an example of a difference between the income statement of a service organization and the income statement of a manufacturing organization?
- A. A service company will never have work in process.
- B. The service company will not have a finished goods inventory.
- C. Fulfillment costs may be added to cost of goods sold of a service company.
- D. Research and development expenses are not usually a major component of a service organization.

134. Assume the following data for Graham Services, an architecture firm, for February:

Beginning materials inventory	\$ 20,000
Beginning work-in-process inventory	40,000
Ending work-in-process inventory	50,000
Ending materials inventory	10,000
Actual overhead costs	100,000
Direct materials used	60,000
Direct labor	200,000

What is the cost of services sold for February?

A. \$370,000

B. \$350,000

C. \$360,000

D. \$330,000

135. **Figure 2-16**

An appliance repair shop purchased materials costing \$9,000 in May. The beginning inventory of material parts was \$4,500 and the ending inventory of material parts was \$4,000. Payments for direct labor for May totaled \$27,000, secretarial costs were \$2,000, and overhead of \$5,000 was incurred. In addition, \$5,000 was spent on advertising and \$2,000 for the franchise name. Revenue for May was \$50,000.

Refer to Figure 2-16. What is the cost of services sold for May?

A. \$41,500

B. \$43,500

C. \$50,500

D. \$40,500

An appliance repair shop purchased materials costing \$9,000 in May. The beginning inventory of material parts was \$4,500 and the ending inventory of material parts was \$4,000. Payments for direct labor for May totaled \$27,000, secretarial costs were \$2,000, and overhead of \$5,000 was incurred. In addition, \$5,000 was spent on advertising and \$2,000 for the franchise name. Revenue for May was \$50,000.

Refer to Figure 2-10 A. \$41,500 B. \$43,500 C. \$ 1,500 D. \$ 8,500	6. What is the gross margin for May?
137	anagement
A. setup costs assign B. purchasing costs a C. customer service	llowing would be associated with a functional-based cost accounting information systems ed to products using the number of setups as the driver assigned to products using number of direct labor hours as the activity driver costs assigned to products using the number of complaints as the activity driver g costs assigned to products using the number of moves as the activity driver
A. unit- and non-uni	ndividual unit performance. product costing.

- 140. Which of the following items would be associated with both a functional-based cost accounting information system and an activity based cost information system?
- A. Overhead is assigned on a plant-wide rate based on direct labor hours.
- B. Customer service costs are assigned to products using number of complaints as the activity driver.
- C. Direct labor cost is assigned to products using direct tracing.
- D. None of these.

141 focuses on the management of activities with the objective of improving the value received by the customer and the profit received by providing this value. A. Activity-based management B. Contemporary cost control C. Functional-based cost management system D. JIT
142. In a cost management system, the process view does NOT includeA. resources.B. activities.C. driver analysis.D. performance analysis.
143. In a cost management system, the cost view does NOT includeA. resources.B. activities.C. driver analysis.D. products and customers.
 144. Which is NOT a benefit of an activity-based cost management system? A. greater product costing accuracy B. increased cost of implementing the system C. improved decision making D. enhanced strategic planning
145. In an activity-based management system, one is NOT likely to findA. tracing of costs to activities.B. only unit-based drivers.C. broad flexible product costing.D. systemwide performance maximization.
146. Which of the following is NOT a trait of a functional-based cost management system? A. unit-based drivers B. focus on managing activities C. allocation-intensive D. narrow and rigid product costing

- 147. Which of the following is a trait of a functional-based cost management system?
- A. unit-based drivers
- B. tracing intensive
- C. use of both financial and nonfinancial measures of performance
- D. detailed activity information
- 148. Which of the following is a trait of an activity-based cost management system?
- A. allocation-intensive
- B. narrow and rigid product costing
- C. non-unit-based drivers
- D. focus on managing costs
- 149. The optimal level in the trade-off between measurement and error costs is when
- A. measurement costs are greater than error costs.
- B. measurement costs are less than error costs.
- C. measurement costs equal error costs.
- D. the total of measurement costs and error costs are maximized.
- 150. Error costs can be defined as
- A. the costs associated with the measurements required by the cost management system.
- B. unit costs assigned based on activities.
- C. the costs associated with making poor decisions based on bad cost information.
- D. none of these
- 151. Describe a cost management information system, its objectives, and major subsystems.

152. The following items (partial list) are associated with a functional-based cost accounting information system, an activity-based cost accounting information system, or both:

- a. materials purchasing cost incurrence
- b. assignment of purchasing cost to products using direct labor hours
- c. assignment of purchasing cost using number of purchase orders
- d. usage of direct materials
- e. direct materials cost assigned to products using direct tracing
- f. materials handling cost incurrence
- g. materials handling cost assigned using direct labor hours
- h. materials handling cost assigned using the number of moves as the driver
- i. computer
- j. materials handling equipment
- k. decision to make a part or buy it from a supplier
- 1. costing out of products
- m. report detailing individual product costs

Required:

1. For an activity

-based

cost

system,

classify

the

items

into

one of the

followi

ng

categor

ies:

a. interrelated parts

- b. processes
- c. objectives
- d. inputs
- e. outputs
- f. user actions
- 2. How

would

the

choices

differ betwee

n the

two

system

s?

What are the

costs

and

benefit

s of

each?

153	Explain the differences between direct tracing, driver tracing, and allocation.
	Classify the following costs incurred by a step railing manufacturing company as direct materials, direct or, factory overhead, or period costs:
a. b. c. d. e. f. g. h.	Wages paid to production workers Utilities in the office Depreciation on machinery in plant Steel Accountant's salary Rent on factory building Rent on office equipment
n. i. j.	Maintenance workers' wages Utilities in the plant Maintenance on office equipment

155. Big Foot Athletics designs and manufactures running shoes. A new model of shoes, Fast Track, has been developed and is ready for production.

Required:

Which costs will the production manager collect from the value chain, and how would these costs be used in different decisions?

- a. traditional product costs
- b. operating product costs
- c. value-chain product costs

156. Information from the records of the Fisher Enterprises for the month of March 2011 is as follows:

Purchases of direct materials	\$ 54,000
Indirect labor	15,000
Direct labor	31,200
Depreciation on machinery	9,000
Sales	165,900
Selling and administrative expenses	18,900
Rent on factory building	21,000

	Inventories	
	March 1, 2011	March 31, 2011
Direct materials	\$24,000	\$26,100
Work in process	6,300	9,600
Finished goods	15,000	17,100

Required:

- a. Prepare a statement of cost of goods manufactured for the month of March.
- b. Prepare an income statement for the month of March.
- c. Determine prime and conversion costs.

157. The following information pertains to Davis, Inc.:

Beginning direct materials 10,400 Factory overhead 58,400 Beginning work in process 10,600 Cost of goods manufactured 164,000 Ending finished goods 20,000 Gross margin 21,000 Selling and administrative expenses 7,000 Beginning finished goods 16,000 Ending work in process 8,000 Ending direct materials 12,400 Direct labor ? Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ? Sales ?	Direct materials purchases	\$ 62,400
Beginning work in process 10,600 Cost of goods manufactured 164,000 Ending finished goods 20,000 Gross margin 21,000 Selling and administrative expenses 7,000 Beginning finished goods 16,000 Ending work in process 8,000 Ending direct materials 12,400 Direct labor ? Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Beginning direct materials	10,400
Cost of goods manufactured 164,000 Ending finished goods 20,000 Gross margin 21,000 Selling and administrative expenses 7,000 Beginning finished goods 16,000 Ending work in process 8,000 Ending direct materials 12,400 Direct labor ? Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Factory overhead	58,400
Ending finished goods Gross margin 21,000 Selling and administrative expenses 7,000 Beginning finished goods 16,000 Ending work in process 8,000 Ending direct materials 12,400 Direct labor Pirect materials used Net income (loss) Total manufacturing costs added Cost of goods sold 21,000 21,000 21,000 22,000 23,000 24,000 25,000 26,000 27,000 27,000 27,000 28,000 29,000 20	Beginning work in process	10,600
Gross margin 21,000 Selling and administrative expenses 7,000 Beginning finished goods 16,000 Ending work in process 8,000 Ending direct materials 12,400 Direct labor ? Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Cost of goods manufactured	164,000
Selling and administrative expenses 7,000 Beginning finished goods 16,000 Ending work in process 8,000 Ending direct materials 12,400 Direct labor ? Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Ending finished goods	20,000
Beginning finished goods Ending work in process Ending direct materials Ending direct materials 12,400 Direct labor Pirect materials used Ret income (loss) Total manufacturing costs added Cost of goods sold 16,000 12,40	Gross margin	21,000
Ending work in process 8,000 Ending direct materials 12,400 Direct labor ? Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Selling and administrative expenses	7,000
Ending direct materials 12,400 Direct labor ? Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Beginning finished goods	16,000
Direct labor?Direct materials used?Net income (loss)?Total manufacturing costs added?Cost of goods sold?	Ending work in process	8,000
Direct materials used ? Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Ending direct materials	12,400
Net income (loss) ? Total manufacturing costs added ? Cost of goods sold ?	Direct labor	?
Total manufacturing costs added ? Cost of goods sold ?	Direct materials used	?
Cost of goods sold ?	Net income (loss)	?
	Total manufacturing costs added	?
Sales ?	Cost of goods sold	?
	Sales	?

Required:

Determine the following values:

- Net income
- Total manufacturing costs added Cost of goods sold b.
- Sales d.
- Direct materials used
- f. Direct labor

158. Information about Carter Company for the year ending December 31, 2011, is as follows:

Sales	\$300,000
Selling and administrative expenses	18,000
Net income	8,000
Beginning inventories: Direct materials Work in process Finished goods	20,000 18,000 62,000

Ending direct materials is 20 percent larger than beginning direct materials. Ending work in process is half of the beginning work in process. Ending finished goods increased by \$8,000 during the year. Prime costs and conversion costs are 70 percent and 60 percent of total manufacturing costs added, respectively. Materials purchases are \$113,200.

Required:

- a. Prepare a statement of cost of goods manufactured.
- b. Prepare an income statement.

Note: Find the numbers for the income statement first.

159. Best Corporation incurred the following costs:

Beginning direct materials inventory	\$ 17,000
Beginning work-in-process inventory	8,000
Beginning finished goods inventory	18,000
Ending direct materials inventory	15,000
Ending work in process	13,000
Ending finished goods	24,000
Factory supervisor's salary	25,000
Depreciation on plant	10,000
Sales	650,000
Selling and administrative expenses	100,000
Plant maintenance	5,000
Plant utilities	9,000
Direct material purchases	185,000
Direct labor	200,000

Required:

Calculate the following values:

- a. Direct materials used
- b. Cost of goods manufactured
- c. Cost of goods sold
- d. Net income

160. Hoiberg Corporation incurred the following costs:

Direct labor	\$ 600,000
Direct material purchases	555,000
Depreciation on plant	30,000
Factory supervisor's salary	75,000
Plant maintenance	15,000
Plant utilities	27,000
Sales	1,950,000
Selling and administrative expenses	300,000
Beginning direct materials inventory	51,000
Beginning work-in-process inventory	24,000
Beginning finished goods inventory	54,000
Ending direct materials inventory	45,000
Ending work in process	39,000
Ending finished goods	72,000

Required:

Calculate the following values:

- a. Direct materials used
- b. Cost of goods manufactured
- c. Cost of goods sold
- d. Net income

161. The cost of goods sold for the Tricky Corporation for the month of June 2011 was \$450,000. Work-in-process inventory at the end of June was 95 percent of the work-in-process inventory at the beginning of the month. Overhead is 80 percent of the direct labor cost. During the month, \$110,000 of direct materials were purchased. Revenues for Tricky were \$600,000, and the selling and administrative costs were \$70,000. Other information about Tricky's inventories and production for June was as follows:

Ending inventories-June 30
Direct materials \$19,000
Work in process ?
Finished goods 105,000

Beginning inventories-June 1
Direct materials \$22,200
Work in process 40,000
Finished goods 208,500

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- a. Prepare a cost of goods manufactured and cost of goods sold statements.
- b. Prepare an income statement.
- c. What are the prime costs, conversion costs, and period costs?

162. Home Designs Company designs decks, gazebos, and play equipment for residential homes. The following was provided for the year ended June 30, 2011:

Direct labor	\$600,000
Direct material purchases	40,000
Administrative	130,000
Overhead	75,000
Selling	265,000
Beginning direct materials inventory	20,000
Beginning designs in process	14,000
Ending direct materials inventory	10,000
Ending designs in process	39,000

The average design fee is \$700. There were 2,000 designs processed during the year.

Required:

- a. Prepare a statement of cost of services sold.
- b. Prepare an income statement.
- c. Discuss three differences between services and tangible products.

163. Describe several of the major differences between a functional-based cost management system and an activity-based cost management system.
164. Define activity-based management. In your answer, present the activity-based management model in good
form.
165. In choosing a cost management system, the controller must balance the total costs of implementing such systems. What costs must be balanced to determine total cost? How do functional-based and activity-based cost systems balance the trade-offs?

Chapter 2--Basic Cost Management Concepts Key

1. A(n)specific objectives. A. cost objective B. system C. activity D. cost driver	is a set of interrelated parts that performs one or more processes to accomplish
 2. In a company that supplinput? A. delivered garlic bread B. flour C. baking D. none of these 	ies garlic bread to pizza restaurants, which of the following would be considered an
3. In a company that supple considered an input? A. delivered garlic bread B. flour C. garlic D. oil	ies garlic bread to pizza restaurants, which of the following would NOT be
4. In a company that suppl considered a transforming A. delivered garlic bread B. baking C. packaging D. mixing	ies garlic bread to pizza restaurants, which of the following would NOT be process?
5. In a company that suppl transforming process? A. delivered garlic bread B. baking C. garlic D. oil	ies garlic bread to pizza restaurants, which of the following would be considered a

 6. In a company that supplies garlic bread to pizza restaurants, delivered garlic bread to pizza restaurants would be a(n) A. interrelated part. B. input. C. output. D. process.
7. In an accounting information system, which of the following is NOT a transformation process? A. collecting data B. analyzing data C. performance reports D. summarizing data
 8. The overall objective of accounting information systems is to A. provide information to users. B. manage the organization. C. prepare financial reports. D. report to the government.
 9. In an accounting information system, the inputs are usually A. financial statements. B. analyzing data. C. performance reports. D. economic events.
 10. Which of the following is a cost management subsystem designed to assign costs to individual products and services and other objects, as specified by management? A. financial accounting information system B. operational control information system C. cost accounting information system D. all of these
11. Which of the following is a cost management subsystem designed to provide accurate and timely feedback concerning the performance of managers and others relative to their planning and control of activities? A. financial accounting information system B. operational control information system C. cost accounting information system D. all of these

12. The	is an accounting information subsystem that is primarily concerned with producing	
outputs for external users.		
A. cost management inform	nation system	
B. computer system		
C. internal accounting syst	em	
D. financial accounting inf		
_		
13. High quality cost mana	agement systems should have an organization-wide perspective. Which of the	
following would NOT be a	a benefit of a cost management system?	
A. increases speed by igno	ring non-financial information	
B. reduces duplicate data s	torage and use of data	
C. improves timeliness of	reports	
D. increases the efficiency	of generating reliable and accurate information	
14 Which of the following	g is a major subsystem of the cost accounting information system?	
A. ERP	; is a major subsystem of the cost accounting information system:	
B. operational control info	rmation system	
C. OLAP		
D. EDI		
15. A(n)	is a computerized information system that strives to input data once and to make it	
available to people across	the company for different purposes.	
A. cost management inform		
B. enterprise resource plan		
C. internal accounting syst		
D. financial accounting inf		
16 77		
	a cost management subsystem designed to provide accurate and timely feedback	
	ee of managers and others relative to their planning and control activities.	
A. cost accounting informa		
B. financial accounting sys		
<u>C.</u> operational control info D. tax reporting system	rmation system	
D. tax reporting system		
	g is NOT one of the features of an operational control information system?	
A. to assist in continuous improvement of all aspects of the business		
B. to improve the value rec		
C. to improve profits by in		
D. to provide product cost	information needed by management	

18. Which of the following is NOT an objective of the operational control system? A. increasing value to customers B. increasing profit by providing value C. Increasing post purchase costs D. all of these		
19 the organization. A. Cost B. Expired cost C. Expense D. Loss	represents the resources given up that are expected to bring a current or future benefit to	
	is(are) the cash or cash equivalent value sacrificed for goods and services that are rent or future benefit to the organization.	
21. A cost used up in t A. unexpired cost. B. expense. C. loss. D. asset.	he production of revenues is a(n)	
A. the cost of a produc	• •	
A. the cost of a produc		

 24. Which of the following is an example of a possible cost object? A. a product B. a customer C. a department D. all of these
 25. Traceability is a function of A. an indirect relationship to the cost object. B. distortion. C. a causal relationship. D. none of these.
26. Factors that cause changes in resource usage, activity usage, costs and revenues are called A. indirect costs. B. drivers. C. assignments. D. cost objects.
27. Which cost assignment method would likely assign the cost of an assembly-line supervisor when the assembly line is the cost object? A. driver tracing B. direct tracing C. allocation D. arbitration
28. Which cost assignment method would likely assign the cost of heating in a plant that makes chairs and go-carts when the chair product line is the cost object? A. driver tracing B. direct tracing C. allocation D. arbitration
29. Which cost assignment method would likely assign the cost of maintenance for machines in a department that does cutting when the cutting activity is the cost object? A. driver tracing B. direct tracing C. allocation D. arbitration

- 30. Which of the following expenses incurred by a department store is a direct cost for the women's shoe department? A. the salespersons' commissions in the women's shoe department B. the salaries for individuals working in the accounting department C. the advertising expense for the service department D. the allocated rent expense for the clothing department 31. Which of the following costs incurred by a chair manufacturer would be traced to the product cost through direct tracing? A. the depreciation on factory equipment B. the supervisor's salary C. the insurance on the factory building **D.** the woodworker's salary 32. Direct costs A. are incurred for the benefit of the business as a whole. B. would continue even if a particular product were discontinued. C. can be assigned to products only by a process of allocation. **D.** are those costs that can be easily and accurately traced to a cost object. 33. The direct costs of operating a university computer center would NOT include A. rent paid for computers. **B.** a fair share of university utilities. C. paper used by the center. D. computer consultants' salaries. 34. Which of the following methods of assigning costs is based on convenience or some assumed linkage, and reduces the overall accuracy of the cost assignments? A. direct tracing B. driver tracing C. allocation D. all of these
- 35. Which of the following costs incurred by a bus manufacturer would NOT be directly attributable to the finished product?
- A. the wages paid to assembly-line production workers
- B. the tires for buses
- C. the windshields for buses
- **D.** the depreciation on factory building

36	refers to the assignment of indirect costs to cost objects.
A. Allocation	
B. Direct tracing	
C. Physical observation	1
D. Cost management	
A. not all costs will be B. total costs will be di	
B. an indirect cost if the	on the factory is ost object is the factory. e cost object is the product produced. ect cost or an indirect cost, depending on the cost object.
A. the wood and uphole B. the labor of the worl C. the depreciation paid	stery materials that are in the final piece ker assembling the piece of furniture
A. physically observab B. allocation estimation	•
41. If physical observations object, the next best ap A. driver tracing. B. allocation. C. estimation. D. none of these.	tion can NOT be used to identify the exact amount of resources consumed by a cost proach is

 42. Services differ from tangible products in which of the following dimensions? A. intangibility B. inseparability C. perishability D. all of these
 43. With regards to products, perishability can be defined as A. buyers of products who can not see, feel, hear or taste the product before it is bought. B. services that cannot be stored. C. buyers and sellers who must be in direct contact for the sale to take place. D. buyers of the product who do not need direct contact with the manufacturer of the product.
 44. Intangibility of services means that A. products cannot be seen, tasted, heard or felt before the purchase. B. products cannot be stored. C. exchange takes place in direct contact. D. both a and c.
 45. An example of a tangible product, rather than a service, would be A. housekeeping. B. insurance coverage. C. paper. D. medical exam.
 46. With regard to services, inseparability means that A. products cannot be stored. B. direct contact must take place for a sale. C. products have a physical presence. D. none of the above apply to inseparability.
47. An example of a service, rather than a tangible product, would be

A. radios.B. cloths.C. trucks.

<u>D.</u> medical exams.

48. Which of the following is a service organization? A. grocery store B. department store C. cattle ranch D. CPA firm
 49. Which of the following costs would be included in value-chain product costs? A. research and development B. production C. customer service D. all of these
 50. Value-chain product costs include which of the following? A. customer service costs B. marketing costs C. research and development D. all of these
51. Product value-chain costs assist managers in meeting which of the following objectives? A. product mix decisions B. tactical profitability analysis C. external financial reporting D. strategic design decisions
52. Which of the following costs would NOT be included in operating product costs? A. research and development B. production C. marketing D. all of these
53. Which of the following costs would be included in traditional product costs used for external reporting? A. research and development B. production C. marketing D. all of these

54. Which of the following costs is NOT a product cost? A. rent on an office building B. indirect labor C. repairs on manufacturing equipment D. steel used in inventory items produced
 55. Which of the following costs is an example of product costs? A. selling commissions B. nonfactory office salaries C. direct materials D. advertising expense
56. Which of the following costs incurred by a furniture manufacturer would be a product cost? A. lumber B. office salaries C. commissions paid to sales staff D. controller's salary
57. Which of the following costs is a product cost? A. lease payments on cars used by salespersons B. president's salary C. property taxes on factory building D. depreciation on office equipment
58. Which of the following costs is a period cost for a manufacturing company? A. controller's salary B. wages of machine operators C. insurance on factory equipment D. fringe benefits for factory employees

59. In a traditional manufacturing company, product costs include

B. direct materials, direct labor, and factory overhead.
C. direct materials and direct labor only.

A. direct materials only.

D. direct labor only.

C. materials used D. president's salary
61. If the total warehousing cost for the year amounts to \$350,000, and 40 percent of the warehousing activity is associated with finished goods and 60 percent with direct materials, how much of the cost would be charged as a product cost? A. \$70,000 B. \$140,000 C. \$210,000 D. \$350,000
62. All of Jill Enterprise's operations are housed in one building with the costs of occupying the building accumulated in a separate account. The total costs incurred in May amounted to \$24,000. The company allocates these costs on the basis of square feet of floor space occupied. Administrative offices, sales offices, and factory operations occupy 9,000, 6,000, and 30,000 square feet, respectively. How much will be classified as a product cost for May? A. \$4,800 B. \$3,200 C. \$16,000 D. \$24,000
63. Which of the following costs would be included as part of direct materials in the production of an automobile? A. glue for a sticker applied to the automobile B. steel C. gasoline used to fuel machines in production D. none of these
 64. Which of the following costs would be considered a direct material? A. glue in the production of automobiles B. labor used to finish product C. depreciation on the corporation's office building D. paper used in the production of books

60. Which of the following costs is an indirect product cost?

A. property taxes on plant facilities

B. wages of assembly workers

 65. The difference between a supply and an indirect material is that A. supplies are not necessary for production. B. indirect materials are not physically part of the product. C. supplies are not necessary for production and are not physically part of the product. D. supplies are necessary for production and are not physically part of the product.
 66. Which of the following costs would be included as part of direct labor? A. a cutter in the production of shelving B. a materials handler C. an assembly-line supervisor D. a janitor
 67. Which of the following costs would be included as part of factory overhead? A. depreciation of plant equipment B. paint used for product finish C. depreciation on the corporation's office building D. paper used in the production of books
68. Which of the following items would NOT be classified as part of factory overhead of a firm that makes sailboats? A. factory supplies used B. canvas used in sail C. depreciation of factory buildings D. indirect materials
 69. Wages paid to a janitor in the factory would be classified as A. direct labor. B. direct janitor salaries. C. supervisor salaries. D. factory overhead.
 70. All of the following costs are included in factory overhead EXCEPT A. factory supplies. B. indirect labor. C. plant foreman's salary. <u>D.</u> direct labor.

71. Selling and administrative costs are classified as A. product costs. B. conversion costs. C. period costs. D. factory overhead.
72. Which of the following costs is NOT a period cost? A. steel used in steel railings B. receptionist's salary C. depreciation on sales staffs' cars D. sales commission
73. Which of the following costs is a period cost? A. depreciation of factory equipment B. transportation-in for material shipments C. amortization of a patent for the company's product D. depreciation of office computers
74. An example of a period cost is A. insurance on factory equipment. B. president's salary. C. property taxes on factory building. D. wages of factory custodians.
 75. An example of a nonproduction cost is A. wages paid to assembly-line employees. B. manufacturing supplies. C. insurance on manufacturing facilities. D. the treasurer's salary.
76 are expensed in the period in which they are incurred. A. Direct materials B. Product costs C. Factory overhead D. Nonproduction costs

77. Order-getting costs would NOT include A. marketing costs. B. customer service costs. C. advertising. D. salaries of sales personnel.
78. Period costs do NOT include A. order-getting costs. B. order-making costs. C. order-filling costs. D. All of these are period costs.
 79. Prime product costs include A. only factory overhead. B. only direct labor. C. direct labor and factory overhead. D. direct materials and direct labor.
80. The sum of direct labor and factory overhead is referred to as A. period costs. B. conversion costs. C. prime costs. D. direct product costs.
81. Conversion costs do NOT include A. direct materials. B. direct labor. C. factory overhead. D. any of these costs.
82. Which of the following would NOT be included in the conversion cost of an automobile? A. steel B. assembly worker wages C. depreciation on machinery D. washers used inassembly

Information from the records of the Cain Corporation for August 2011 was as follows:

Sales	\$1,230,000
Selling and administrative expenses	210,000
Direct materials used	264,000
Direct labor	300,000
Factory overhead *	405,000

^{*}variable overhead is \$205,000, fixed overhead is \$200,000

	<u>Inventories</u>	
	<u>August 1, 2011</u>	August 31, 2011
Direct materials	\$36,000	\$42,000
Work in process	75,000	84,000
Finished goods	69,000	57,000

Refer to Figure 2-11. The conversion cost is

A. \$960,000

B. \$1,179,000

<u>C.</u> \$705,000

D. \$564,000

84. **Figure 2-11**

Information from the records of the Cain Corporation for August 2011 was as follows:

Sales	\$1,230,000
Selling and administrative expenses	210,000
Direct materials used	264,000
Direct labor	300,000
Factory overhead *	405,000

^{*}variable overhead is \$205,000, fixed overhead is \$200,000

	Inventories	
	<u>August 1, 2011</u>	<u>August 31, 2011</u>
Direct materials	\$36,000	\$42,000
Work in process	75,000	84,000
Finished goods	69,000	57,000

Refer to Figure 2-11. The prime costs are

A. \$210,000

B. \$264,000

C. \$300,000

D. \$564,000

Information from the records of the Cain Corporation for August 2011 was as follows:

Sales	\$1,230,000
Selling and administrative expenses	210,000
Direct materials used	264,000
Direct labor	300,000
Factory overhead *	405,000

^{*}variable overhead is \$205,000, fixed overhead is \$200,000

	<u>Inventories</u>	
	<u>August 1, 2011</u>	August 31, 2011
Direct materials	\$36,000	\$42,000
Work in process	75,000	84,000
Finished goods	69,000	57,000

Refer to Figure 2-11. The variable product costs are

A. \$ 969,000

B. \$ 769,000

C. \$ 764,000

D. \$1,179,000

86. **Figure 2-11**

Information from the records of the Cain Corporation for August 2011 was as follows:

Sales	\$1,230,000
Selling and administrative expenses	210,000
Direct materials used	264,000
Direct labor	300,000
Factory overhead *	405,000

^{*}variable overhead is \$205,000, fixed overhead is \$200,000

	Inventories	
	<u>August 1, 2011</u>	<u>August 31, 2011</u>
Direct materials	\$36,000	\$42,000
Work in process	75,000	84,000
Finished goods	69,000	57,000

Refer to Figure 2-11. The total product cost is

A. \$1,179,000

B. \$ 969,000

C. \$ 615,000

D. \$ 764,000

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>Inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. The prime costs per unit for July were

A. \$ 20.00

B. \$ 14.7375

C. \$ 8.8125

<u>D.</u> \$ 7.05

88. Figure 2-12

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	Inventories	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. What are the conversion costs per unit?

A. \$ 7.05

B. \$ 8.8125

C. \$ 12.1125

D. \$ 14.7375

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>Inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. If production increased to 32,000 units next year, what is the effect on variable product costs per unit and total product costs per unit respectively?

A. remain the same; decrease

B. remain the same; remain the same

C. increase; remain the same

D. decrease; increase

90. Figure 2-12

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>Inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. What are the total variable costs per unit?

A. \$ 7.05

B. \$ 9.55

C. \$12.175

D. \$ 6.25

Information from the records of the Scully Company for July 2011 was as follows:

Sales	\$307,500
Selling and administrative expenses	52,500
Direct materials used	66,000
Direct labor	75,000
Variable factory overhead	50,000
Factory overhead	51,250

	<u>inventories</u>	
	<u>July 1, 2011</u>	July 31, 2011
Direct materials	\$ 8,000	\$10,500
Work in process	18,750	21,000
Finished goods	17,250	14,250

Scully Corporation produced 20,000 units.

Refer to Figure 2-12. What is the total product cost per unit?

A. \$14.7375

B. \$12.1125

C. \$12.175

D. \$12.2375

- 92. _____ are expensed in the period in which they are incurred.
- A. Direct materials
- B. Product costs
- C. Noninventoriable costs
- D. Inventoriable costs
- 93. Product costs are converted from cost to expense when
- A. units are completed.
- B. materials are purchased.
- **C.** units are sold.
- D. materials are requisitioned.
- 94. A company has purchased some steel to use in the production of steel railings. If this steel has NOT been put into production, it would be classified as
- **A.** direct materials inventory.
- B. factory supplies.
- C. work-in-process inventory.
- D. finished goods inventory.

A. based on a functional classification. B. referred to as absorption-costing income. C. called full-costing income. D. all of these.
96. Which of the following costs would NOT be included in calculating inventory values under the absorption-costing basis? A. direct materials B. fixed overhead C. selling and administrative expenses D. direct labor
97. When calculating the absorption-costing income for external reporting, all A. manufacturing costs ultimately become nonmanufacturing costs. B. manufacturing costs are product costs and product costs are never expensed. C. costs of selling manufactured products are classified as product costs. D. selling and administrative costs are classified as nonmanufacturing costs.
98. Which of the following accounts would appear on the financial statements of ONLY a manufacturing firm? A. bonds payable B. materials inventory C. prepaid insurance D. retained earnings
99. Which type of inventory is normally sold to other organizations? A. direct materials B. factory supplies C. work in process D. finished goods
100. The merchandise inventory in a merchandising business corresponds most closely to which of the following items in a manufacturing firm? A. materials inventory B. cost of goods available for sale C. cost of goods manufactured D. finished goods inventory

101. Information from the records of Place, Inc., for December 2011 is as follows:

Sales	\$820,000
Selling and administrative expenses	140,000
Direct materials purchases	176,000
Direct labor	200,000
Factory overhead	270,000
Direct materials, December 1	24,000
Work in process, December 1	50,000
Finished goods, December 1	46,000
Direct materials, December 31	28,000
Work in process, December 31	56,000
Finished goods, December 31	38,000

The net income for the month of December is

A. \$644,000.

B. \$36,000.

C. \$636,000.

D. \$180,000.

102. If beginning work-in-process inventory is \$120,000, ending work-in-process inventory is \$160,000, cost of goods manufactured is \$400,000, and direct materials used are \$100,000, what are the conversion costs?

A. \$140,000

B. \$280,000

C. \$300,000

<u>D.</u> \$340,000

103. The following information pertains to Fry Enterprises:

Cost of goods manufactured	\$450,000
Beginning work-in-process inventory	210,000
Ending work-in-process inventory	180,000
Manufacturing overhead	150,000

What are the prime costs for the year?

A. \$360,000

B. \$480,000

<u>C.</u> \$270,000

D. \$300,000

104. Inventory balances for Ray, Inc., in March 2011 are as follows:

	March 1, 2011	March 31, 2011
Raw materials	\$1,125	\$ 875
Work in process	2,000	1,550
Finished goods	4,500	3,750

During March, purchases of direct materials were \$1,500. Direct labor and factory overhead costs were \$2,500 and \$3,500, respectively.

Conversion costs for March were

A. \$6,000.

B. \$7,500.

C. \$7,750.

D. \$8,200.

105. Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Prime costs for February were

A. \$81,000.

B. \$87,000.

C. \$96,000.

<u>D.</u> \$102,000.

106. **Figure 2-13**

Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Refer to Figure 2-13. What is the cost of materials used in production?

A. \$ 36,000

B. \$47,800

C. \$ 54,000

<u>D.</u> \$ 42,000

Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Refer to Figure 2-13. What are the total manufacturing costs added?

A. \$ 186,000

B. \$ 180,000

C. \$ 144,000

D. \$ 174,200

108. Figure 2-13

Inventory balances for the James Enterprises in February 2011 are as follows:

	<u>February 1, 2011</u>	<u>February 28, 2011</u>
Raw materials	\$ 27,000	\$21,000
Work in process	48,000	37,200
Finished goods	108,000	90,000

During February, purchases of direct materials were \$36,000. Direct labor and factory overhead costs were \$60,000 and \$84,000, respectively.

Refer to Figure 2-13. What is the cost of goods manufactured?

A. \$ 180,000

B. \$ 186,000

C. \$ 194,000

D. \$ 196, 800

- 109. The sum of the total additions to work in process during a period is
- A. total manufacturing costs added.
- B. factory overhead applied.
- C. material used.
- D. cost of goods manufactured.
- 110. The ending work-in-process inventory is deducted on the
- A. balance sheet.
- **B.** statement of cost of goods manufactured.
- C. income statement.
- D. statement of cash flows.

- 111. Cost of goods sold equals cost of goods manufactured
- A. when finished goods inventories remain constant.
- B. when work-in-process inventories remain constant.
- C. plus beginning work-in-process inventory minus ending work-in-process inventory.
- D. when materials inventories remain constant.

112. The following information has been provided:

Cost of goods manufactured	\$100
Work in process:	
Beginning	15
Ending	20
Direct labor	30
Direct materials used	?
Factory overhead	45

What is the amount of direct materials used?

A. \$25

B. \$30

C. \$35

D. \$100

113. Inventory balances for Rude, Inc., in April 2011 are as follows:

	<u>April 1, 2011</u>	<u>April 30, 2011</u>
Materials	\$ 9,000	\$ 7,000
Work in process	16,000	12,400
Finished goods	36,000	30,000

During April, purchases of direct materials were \$18,000. Direct labor and factory overhead costs were \$20,000 and \$28,000, respectively.

The cost of goods manufactured in April was

A. \$68,000.

B. \$77,600.

C. \$74,000.

D. \$71,600.

114. Selected data concerning the past year's operations of the Beach Corporation are as follows:

Selling and administrative expenses	\$225,000
Direct materials used	397,500
Direct labor (50,000 hours)	450,000
Factory overhead application rate	8 per DLH

Inventories

	<u>Beginning</u>	<u>Ending</u>
Direct material	\$ 75,000	\$ 67,500
Work in process	112,500	135,000
Finished goods	60,000	37,500

The cost of direct materials purchased is

A. \$397,500.

B. \$390,000.

C. \$367,500.

D. \$405,000.

115. **Figure 2-14**

Selected data concerning the past year's operations of the Karl Enterprises are as follows:

Selling and administrative expenses	\$75,000
Direct materials used	265,000
Direct labor (25,000 hours)	300,000
Factory overhead application rate	16 per DLH

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	Beginning	Ending
Direct materials	\$50,000	\$45,000
Work in process	75,000	90,000
Finished goods	40,000	25,000

Refer to Figure 2-14. What is the cost of goods manufactured?

A. \$ 965,000

B. \$1,115,000

<u>C.</u>\$ 950,000

D. \$ 955,000

116. **Figure 2-14**

Selected data concerning the past year's operations of the Karl Enterprises are as follows:

Selling and administrative expenses	\$75,000
Direct materials used	265,000
Direct labor (25,000 hours)	300,000
Factory overhead application rate	16 per DLH

т .	
Invent	ories

	<u>Inventories</u>	
	<u>Beginning</u>	Ending
Direct materials	\$50,000	\$45,000
Work in process	75,000	90,000
Finished goods	40,000	25,000

Refer to Figure 2-14. What is the cost of goods sold?

A. \$ 565,000

B. \$ 950,000

<u>C.</u> \$ 965,000

D. \$ 980,000

- 117. The cost of units completed during a period is called
- A. cost of goods sold.
- B. cost of goods manufactured.C. current manufacturing costs.
- D. finished goods inventory.
- 118. Selected data concerning the past year's operations of the Wood Corporation are as follows:

Selling and administrative expenses	\$300,000
Direct materials used	530,000
Direct labor (100,000 hours)	600,000
Factory overhead application rate	5 per DLH

	<u>Inventories</u>	
	<u>Beginning</u>	Ending
Work in process	\$150,000	\$160,000
Finished goods	80,000	50,000

The cost of goods sold is

A. \$1,630,000.

B. \$1,880,000.

C. \$1,600,000.

<u>**D.**</u> \$1,650,000.

119. The following information has been provided:

Cost of goods manufactured	\$75
Work in process	
Beginning	12
Ending	14
Direct labor	40
Materials placed in production	15
Factory overhead	?

What is the amount of factory overhead?

A. \$20

B. \$22

C. \$14

D. \$55

120. Assume the following information:

Net direct materials purchase cost	\$225,000
Total direct materials used	275,000
Beginning direct materials inventory	125,000

The ending direct materials inventory is

A. \$175,000.

B. \$ 75,000.

C. \$ 50,000.

D. \$100,000.

121. Newton Company recently had a fire in its accounting office, destroying most of its records. Only the following information could be salvaged for 2011:

Direct labor	\$400,000
Factory overhead	200,000
Cost of goods sold	800,000
Work in process, January 1	80,000
Finished goods, January 1	160,000
Work in process, December 31	100,000
Finished goods, December 31	120,000

The cost of direct materials used in production during 2011 is

A. \$140,000.

<u>**B.**</u> \$180,000.

C. \$200,000.

D. \$260,000.

122. The cost of goods sold for a manufacturing firm for the month of January was \$90,000. The finished goods inventory was \$15,000 on January 1 and \$17,500 on January 31. Beginning and ending work-in-process inventories were \$20,000 and \$25,000, respectively. What was the cost of goods manufactured during January?

A. \$92,500

B. \$90,000

C. \$87,500

D. \$97,500

123. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

Inventories	
March 1, 2011	March 31, 2011
\$1,200	\$1,400
2,500	2,800
2,300	1,900
	March 1, 2011 \$1,200 2,500

Refer to Figure 2-15. What was the cost of materials used in production?

A. \$ 6,200

B. \$ 6,000

<u>C.</u>\$ 5,800

D. \$19,500

124. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

	<u>Inventories</u>	
	March 1, 2011	March 31, 2011
Direct materials	\$1,200	\$1,400
Work in process	2,500	2,800
Finished goods	2,300	1,900

Refer to Figure 2-15. Tyler Enterprises' cost of goods manufactured in March is

A. \$29,300.

B. \$29,700.

C. \$29,200.

<u>**D.**</u> \$29,000.

125. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

			es

March 31, 2011
\$1,400
2,800
1,900

Refer to Figure 2-15. What are the total manufacturing costs added?

A. \$18,500

B. \$19,300

C. \$29,000

D. \$29,300

126. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

Inven	tories

	<u>March 1, 2011</u>	March 31, 2011
Direct materials	\$1,200	\$1,400
Work in process	2,500	2,800
Finished goods	2,300	1,900

Refer to Figure 2-15. What is the gross margin (profit)?

A. \$11,500

B. \$11,600

C. \$ 4,500

D. \$ 4,600

127. **Figure 2-15**

Information from the records of the Tyler Enterprises for March 2011 is as follows:

Sales	\$41,000
Direct labor	10,000
Selling and administrative expenses	7,000
Direct materials purchases	6,000
Factory overhead	13,500

Inventories
March 1 2011

rch 31, 2011
400
00
00

Refer to Figure 2-15. What is the cost of goods sold?

A. \$ 36,500

B. \$ 29,400

C. \$ 28,600

D. \$ 29,500

128. Assume the following information for Knight Corporation for the year ended December 31, 2011:

Sales	\$2,250
Cost of goods manufactured for the year	1,350
Beginning finished goods inventory	450
Ending finished goods inventory	495
Selling and administrative expenses	300

What is the cost of goods sold for the year ended December 31, 2006?

A. \$1,305

B. \$1,605

C. \$1,350

D. \$1,650

129. Assume the following data for Gross, Inc., for February:

Beginning finished goods inventory	\$ 60,000
Beginning work-in-process inventory	40,000
Ending work-in-process inventory	80,000
Ending finished goods inventory	50,000
Factory overhead costs	200,000
Direct materials used	160,000
Direct labor	100,000

What is the cost of goods manufactured for February?

A. \$470,000

B. \$420,000

C. \$460,000

D. \$430,000

130. Assume the following information:

Direct materials used	\$ 90,000
Direct labor	130,000
Factory overhead	150,000
Beginning work-in-process inventory	15,000
Beginning finished goods inventory	20,000
Ending work-in-process inventory	42,000
Selling and administrative expenses	37,500

What was the cost of goods manufactured during the year?

A. \$370,000

B. \$365,000

<u>C.</u> \$343,000

D. \$333,000

- 131. Which of the following items would NOT appear on an income statement of a service organization?
- A. selling expenses
- **B.** cost of goods sold
- C. administrative expenses
- D. gross margin
- 132. Which of the following items is NEVER relevant to the cost flows of a service organization?
- A. finished goods inventory
- B. materials inventory
- C. work-in-process inventory
- D. All of these are always relevant.

- 133. Which of the following is NOT an example of a difference between the income statement of a service organization and the income statement of a manufacturing organization?
- **A.** A service company will never have work in process.
- B. The service company will not have a finished goods inventory.
- C. Fulfillment costs may be added to cost of goods sold of a service company.
- D. Research and development expenses are not usually a major component of a service organization.

134. Assume the following data for Graham Services, an architecture firm, for February:

Beginning materials inventory	\$ 20,000
Beginning work-in-process inventory	40,000
Ending work-in-process inventory	50,000
Ending materials inventory	10,000
Actual overhead costs	100,000
Direct materials used	60,000
Direct labor	200,000

What is the cost of services sold for February?

A. \$370,000

B. \$350,000

C. \$360,000

D. \$330,000

135. **Figure 2-16**

An appliance repair shop purchased materials costing \$9,000 in May. The beginning inventory of material parts was \$4,500 and the ending inventory of material parts was \$4,000. Payments for direct labor for May totaled \$27,000, secretarial costs were \$2,000, and overhead of \$5,000 was incurred. In addition, \$5,000 was spent on advertising and \$2,000 for the franchise name. Revenue for May was \$50,000.

Refer to Figure 2-16. What is the cost of services sold for May?

A. \$41,500

B. \$43,500

C. \$50,500

D. \$40,500

136. **Figure 2-16**

D. None of these.

An appliance repair shop purchased materials costing \$9,000 in May. The beginning inventory of material parts was \$4,500 and the ending inventory of material parts was \$4,000. Payments for direct labor for May totaled \$27,000, secretarial costs were \$2,000, and overhead of \$5,000 was incurred. In addition, \$5,000 was spent on advertising and \$2,000 for the franchise name. Revenue for May was \$50,000.

Refer to Figure 2-16. What is the gross margin A. \$41,500 B. \$43,500 C. \$ 1,500 D. \$ 8,500	for May?
137 is (are) a cost accounting costs to cost objects. A. Activity-based management B. Activity-based costing system C. Functional-based cost management system D. Both a and b	g system that uses only unit-based activity drivers to assign
A. setup costs assigned to products using the nur B. purchasing costs assigned to products using n C. customer service costs assigned to products using n costs assigned to products using the nur	
139. In a functional-based management system, A. unit- and non-unit-based cost drivers. B. maximization of individual unit performance. C. narrow and rigid product costing. D. allocation intensive cost assignment.	·
information system and an activity based cost in A. Overhead is assigned on a plant-wide rate bas	ed on direct labor hours. ets using number of complaints as the activity driver.

141	_ focuses on the management of activities with the objective of improving the value
•	mer and the profit received by providing this value.
A. Activity-based man	
B. Contemporary cost	
C. Functional-based c D. JIT	ost management system
D. 311	
	ment system, the process view does NOT include
A. resources.	
B. activities. C. driver analysis.	
D. performance analy	sis.
- · · · · · · · · · · · · · · · · · · ·	
143. In a cost manage	ment system, the cost view does NOT include
A. resources.	
B. activities.	
<u>C.</u> driver analysis. D. products and custo	mers
D. products and casto	
144. Which is NOT a	benefit of an activity-based cost management system?
A. greater product cos	
	inplementing the system
C. improved decisionD. enhanced strategic	
D. cimaneca strategie	planning
145 In an activity-has	sed management system, one is NOT likely to find
A. tracing of costs to	· · · · · · · · · · · · · · · · · · ·
B. only unit-based dri	vers.
C. broad flexible prod	
D. systemwide perfor	mance maximization.
146 Which of the following	lowing is NOT a trait of a functional-based cost management system?
A. unit-based drivers	owing is 1401 a trait of a functional-based cost management system?
B. focus on managing	activities
C. allocation-intensive	e
D. narrow and rigid p	roduct costing

- 147. Which of the following is a trait of a functional-based cost management system?

 A. unit-based drivers
 B. tracing intensive
 C. use of both financial and nonfinancial measures of performance
- D. detailed activity information
- 148. Which of the following is a trait of an activity-based cost management system?
- A. allocation-intensive
- B. narrow and rigid product costing
- **C.** non-unit-based drivers
- D. focus on managing costs
- 149. The optimal level in the trade-off between measurement and error costs is when
- A. measurement costs are greater than error costs.
- B. measurement costs are less than error costs.
- C. measurement costs equal error costs.
- D. the total of measurement costs and error costs are maximized.
- 150. Error costs can be defined as
- A. the costs associated with the measurements required by the cost management system.
- B. unit costs assigned based on activities.
- C. the costs associated with making poor decisions based on bad cost information.
- D. none of these
- 151. Describe a cost management information system, its objectives, and major subsystems.

The cost management information system is an accounting information subsystem that is primarily concerned with producing outputs for internal users using inputs and processes needed to satisfy management objectives.

The objectives are as follows:

- 1. To provide information for costing out services, products, and other objects of interest to management.
- 2. To provide information for planning and control.
- 3. To provide information for decision making.

The major subsystems of a cost management information system are the cost accounting information system and the operational control information system.

152. The following items (partial list) are associated with a functional-based cost accounting information system, an activity-based cost accounting information system, or both:

- a. materials purchasing cost incurrence
- b. assignment of purchasing cost to products using direct labor hours
- c. assignment of purchasing cost using number of purchase orders
- d. usage of direct materials
- e. direct materials cost assigned to products using direct tracing
- f. materials handling cost incurrence
- g. materials handling cost assigned using direct labor hours
- h. materials handling cost assigned using the number of moves as the driver
- i. computer
- j. materials handling equipment
- k. decision to make a part or buy it from a supplier
- 1. costing out of products
- m. report detailing individual product costs

Required:

1. For an

activity

-based

cost

system,

classify

the

items

into

one of

the

followi ng

categor

ies:

a. interrelated parts

- b. processes
- c. objectives
- d. inputs
- e. outputs
- f. user actions
- 2. How

would

the

choices

differ betwee

n the

two

system

s?

What

are the costs

and

benefit

s of

each?

1. The activity -based cost account ing

system:

- a. interrelated parts: cost accounting personnel, computer
- b. processes: cost assignment: direct tracing of materials, driver tracing of purchasing costs (orders), materials handling cost (moves)
- c. objectives: costing out of products
- d. inputs: direct materials cost, purchasing cost, materials handling cost
- e. outputs: product cost report
- f. user actions: make-or-buy decision
- 2. The difference in the costing systems is found in the processes. A functional-based cost system would not use nonunit drivers such as moves and orders to assign overhead but would use a unit driver like direct labor hours. There is increased accuracy of the cost assignments in an activity-based system, and a more comprehensive idea of costs may be used for decision making.

The activity-based cost accounting system is more expensive to develop but has the benefit of more comprehensive uses for cost information. The functional-based cost system is simpler and less expensive to implement but the information generated is less versatile.

153. Explain the differences between direct tracing, driver tracing, and allocation.

Direct tracing is the process of identifying and assigning costs to a cost object that are specifically or physically associated with the cost object.

Driver tracing is assigning costs using drivers, which are causal factors. The driver approach relies on identification of factors that allegedly capture the causal relationship.

Allocation is the assignment of indirect costs to cost objects based on convenience or assumed linkages.

154. Classify the following costs incurred by a step railing manufacturing company as direct materials, direct labor, factory overhead, or period costs:

- a. Wages paid to production workers
- b. Utilities in the office
- c. Depreciation on machinery in plant
- d. Steel
- e. Accountant's salary
- f. Rent on factory building
- g. Rent on office equipment
- h. Maintenance workers' wages
- i. Utilities in the plant
- j. Maintenance on office equipment

a.	Direct labor	f.	Factory overhead
b.	Period	g.	Period
c.	Factory overhead	ĥ.	Factory overhead
d.	Direct materials	i.	Factory overhead
e.	Period	j.	Period

155. Big Foot Athletics designs and manufactures running shoes. A new model of shoes, Fast Track, has been developed and is ready for production.

Required:

Which costs will the production manager collect from the value chain, and how would these costs be used in different decisions?

- traditional product costs
- operating product costs b.
- value-chain product costs c.

Production costs would be included in all of these definitions.

a.	traditional product costs:	Direct materials, direct labor and manufacturing overhead are the traditional product costs.
		They would be used for external reporting budgeting and control of costs

They would be used for external reporting, budgeting, and control of costs.

b. operating product costs: In addition to the traditional product costs, marketing and customer service costs would be

considered in analyzing profitability of the product. Strategic questions about the operating design, i.e., materials and plant layout, would be addressed. The focus is on the revenue and

cost of Fast Track.

value-chain product costs: Production costs of Fast Track must be viewed in relation to other products. Strategic c.

pricing and product mix decisions must be made. The profitability of all the product lines is

at issue.

156. Information from the records of the Fisher Enterprises for the month of March 2011 is as follows:

Purchases of direct materials	\$ 54,000
Indirect labor	15,000
Direct labor	31,200
Depreciation on machinery	9,000
Sales	165,900
Selling and administrative expenses	18,900
Rent on factory building	21,000

<u>Inventories</u> March 1, 2011 \$24,000 6,300

15,000

March 31, 2011 \$26,100 9,600 17,100

Direct materials Work in process Finished goods

Required:

- a. Prepare a statement of cost of goods manufactured for the month of March.
- Prepare an income statement for the month of March. b.
- c. Determine prime and conversion costs.

Fisher Enterprises a.

Statement of Cost of Goods

Manufactured

For the Month of March 2011

Direct materials

Beginning inventory \$ 24,000 Add: Purchases 54,000 Materials available \$ 78,000 Less: Ending inventory 26,100

Direct materials used in production

\$ 51,900

Direct labor

Manufac 31,200

turing overhead

:

Indirect labor \$ 15,000

Depreciation on machinery 9,000

Rent on factory 21,000 45,000 \$128,100

Total manufact

uring costs

added

Add: 6,300

Beginnin

work-inprocess

inventor

Total \$134,400

costs in process

Less: 9,600

Ending work-in-

process

inventor

Cost of \$124,800

goods manufact ured

Fisher Enterprises b. Income Statement

For the Month of March 2011

Sales \$165,900 Less: Cost of

goods sold: Add: Cost of goods manufactured \$124,800 Beginning inventory finished goods 15,000 Cost of goods available for sale \$139,800

122,700 Less: Ending inventory finished 17,100 goods

Gross \$ 43,200

margin

Less: 18,900

Selling and administ rative expenses

Operatin \$ 24,300 g income

Prime costs = \$51,900 + \$31,200 = \$83,100c.

Conversion costs = \$31,200 + \$45,000 = \$76,200

157. The following information pertains to Davis, Inc.:

Direct materials purchases	\$ 62,400
Beginning direct materials	10,400
Factory overhead	58,400
Beginning work in process	10,600
Cost of goods manufactured	164,000
Ending finished goods	20,000
Gross margin	21,000
Selling and administrative expenses	7,000
Beginning finished goods	16,000
Ending work in process	8,000
Ending direct materials	12,400
Direct labor	?
Direct materials used	?
Net income (loss)	?
Total manufacturing costs added	?
Cost of goods sold	?
Sales	?

Required:

Determine the following values:

- a. Net income
- Total manufacturing costs added b.
- Cost of goods sold c.
- Sales d.
- Direct materials used e.
- f. Direct labor

```
a. $21,000 - $7,000 = $14,000

b. $164,000 + $8,000 - $10,600 = $161,400

c. $16,000 + $164,000 - $20,000 = $160,000

d. $21,000 + $160,000* = $181,000

e. $10,400 + $62,400 - $12,400 = $60,400

f. $161,400** - $60,400*** - $58,400 = $42,600

*Found in c

**Found in b

***Found in e
```

158. Information about Carter Company for the year ending December 31, 2011, is as follows:

Sales Selling and administrative expenses Net income	\$300,000 18,000 8,000
Beginning inventories:	
Direct materials	20,000
Work in process	18,000
Finished goods	62,000

Ending direct materials is 20 percent larger than beginning direct materials. Ending work in process is half of the beginning work in process. Ending finished goods increased by \$8,000 during the year. Prime costs and conversion costs are 70 percent and 60 percent of total manufacturing costs added, respectively. Materials purchases are \$113,200.

\$ 20,000

Required:

- a. Prepare a statement of cost of goods manufactured.
- b. Prepare an income statement.

Note: Find the numbers for the income statement first.

a.
Carter Company
Statement of Cost of Goods Manufactured
For the Year Ended December 31, 2011
Direct materials:
Beginning inventory*
Add: Purchases*
Materials available
Less: Ending inventory* (\$20,000 ´ 1.20)
Direct materials used in production

Add: Purchases*	113,200
Materials available	\$133,200
Less: Ending inventory* (\$20,000 ' 1.20)	24,000
Direct materials used in production	\$109,200
Direct labor [(.7 ′ 273,000) – 109,200]	81,900
Manufacturing overhead [(.6 ' 273,000) – 81,900]	81,900
Total manufacturing costs added	\$273,000
Add: Beginning work-in-process inventory*	18,000
Total costs in process	\$291,000
Less: Ending work-in-process inventory* (\$18,000 ′ 0.50)	9,000
Cost of goods manufactured	<u>\$282,000</u>

b.

Carter Company Income Statement

For the Year Ended December 31, 2011

Sales*		\$300,000
Less: Cost of goods sold:		
Add: Cost of goods manufactured	\$282,000	
Beginning inventory finished goods*	62,000	
Cost of goods available for sale	\$344,000	
Less: Ending inventory finished goods* (\$62,000 + \$8,000)	70,000	274,000
Gross margin		\$ 26,000
Less: Selling and administrative expenses*		18,000
Net income*		\$ 8,000

^{*}These items are provided.

159. Best Corporation incurred the following costs:

Beginning direct materials inventory	\$ 17,000
Beginning work-in-process inventory	8,000
Beginning finished goods inventory	18,000
Ending direct materials inventory	15,000
Ending work in process	13,000
Ending finished goods	24,000
Factory supervisor's salary	25,000
Depreciation on plant	10,000
Sales	650,000
Selling and administrative expenses	100,000
Plant maintenance	5,000
Plant utilities	9,000
Direct material purchases	185,000
Direct labor	200,000

Required:

Calculate the following values:

- Direct materials used
- Cost of goods manufactured b.
- Cost of goods sold c.
- Net income d.
- a.
- $\$17,000 + \$185,000 \$15,000 = \underline{\$187,000} \\ \$187,000 + \$200,000 + \$25,000 + \$10,000 + \$5,000 + \$9,000 + \$8,000 \$13,000 = \underline{\$431,000} \\$ b.
- 18,000 + 431,000 24,000 = 425,000c.
- \$650,000 \$425,000 \$100,000 = \$125,000d.

160. Hoiberg Corporation incurred the following costs:

Direct labor	\$ 600,000
Direct material purchases	555,000
Depreciation on plant	30,000
Factory supervisor's salary	75,000
Plant maintenance	15,000
Plant utilities	27,000
Sales	1,950,000
Selling and administrative expenses	300,000
Beginning direct materials inventory	51,000
Beginning work-in-process inventory	24,000
Beginning finished goods inventory	54,000
Ending direct materials inventory	45,000
Ending work in process	39,000
Ending finished goods	72,000

Required:

Calculate the following values:

- a. Direct materials used
- b. Cost of goods manufactured
- c. Cost of goods sold
- d. Net income
- a. \$51,000 + \$555,000 \$45,000 = \$561,000
- b. \$561,000 + \$600,000 + \$75,000 + \$30,000 + \$15,000 + \$27,000 + \$24,000 \$39,000 = \$1,293,000
- c. \$54,000 + \$1,293,000 \$72,000 = \$1,275,000
- d. \$1,950,000 \$1,275,000 \$300,000 = \$375,000

161. The cost of goods sold for the Tricky Corporation for the month of June 2011 was \$450,000. Work-in-process inventory at the end of June was 95 percent of the work-in-process inventory at the beginning of the month. Overhead is 80 percent of the direct labor cost. During the month, \$110,000 of direct materials were purchased. Revenues for Tricky were \$600,000, and the selling and administrative costs were \$70,000. Other information about Tricky's inventories and production for June was as follows:

Ending inventories-June 30
Direct materials \$19,000
Work in process ?
Finished goods 105,000

Beginning inventories-June 1
Direct materials \$22,200
Work in process 40,000
Finished goods 208,500

Required:

- a. Prepare a cost of goods manufactured and cost of goods sold statements.
- b. Prepare an income statement.
- c. What are the prime costs, conversion costs, and period costs?

Tric ky Cor pora tion Stat eme nt of Cost of Goo ds Man ufac ture d For Mon th of June 201 1

Direct materials Beginnin\$ g 22,2 inventor 00 y***** Add: <u>110</u> Purchase ,000 s* Material \$13 2,20 available 0 Less: <u>19,</u> Ending 000 inventor y* Direct \$11 materials 3,20 $used \ in \quad 0$ producti on Direct 128, labor 500 below Manufac 102 turing <u>,800</u> overhead (\$128,50 0 ' 0.80) Total \$34

manufact4,50 uring

costs added 0

```
Add:
        40,
Beginnin 000
work-in-
process
inventor
y*
Total
        $38
costs in 4,50
process 0
Less:
         38,
Ending <u>000</u>
work-in-
process
inventor
($40,000
(0.95)
Cost of <u>$34</u>
goods <u>6,50</u>
manufact0
ured
(from
COGS
statemen
t)
DM used
$22,200
$110,00
0 - 
$19,000
$113,20
CGM =
$450,00
0 +
$105,00
0 - 
$208,50
0 =
$346,50
Total
manufact
uring
costs
added
= DM
+ DL +
MOH
            $344,500 = 113,200 + DL + MOH
            $231,300 = DL + MOH
            231,300 = DL + \{MOH = 0.80 \ DL\}
            $231,300 = DL + .8DL
            $231,300 = 1.8DL
            128,500 = DL
             MOH = 0.80 ' DL
        MO
        H =
        0.80
        128,
        500
        102,
        800
```

Tricky Company

Cost of Goods Sold Statement For Month of June 2011

Cost of goods

sold*:

\$346,500 Add:

Cost of goods manufact ured

Beginnin 208,500

g inventor

y finished goods*

Cost of \$555,000

goods available for sale

105,000 Less:

Ending inventor

y finished

goods*

\$450,000 Cost of

Goods Sold* *These items are provided

Tricky Company b. Income Statement

For Month of June 2011

Sales* Less:

Cost of goods sold*:

Add: \$346,500

Cost of goods manufact ured

Beginnin <u>208,500</u>

inventor

finished goods*

Cost of \$555,000

goods available for sale

\$600,000

Less:	105,000		450,000
Ending			
inventor			
y			
finished			
goods*			
Gross			\$150,000
margin			
Less:			70,000
Selling			
and			

and administ rative expenses

Net <u>\$ 80,000</u>

income

*These items are provided.

```
c. Conversion costs = direct labor and overhead = $231,300

= $128,500 + $102,800 = $231,300

Prime costs = DM + DL =

$113,200 + $128,500 =

$241,700

Period costs = $70,000
```

162. Home Designs Company designs decks, gazebos, and play equipment for residential homes. The following was provided for the year ended June 30, 2011:

Direct labor	\$600,000
Direct material purchases	40,000
Administrative	130,000
Overhead	75,000
Selling	265,000
Beginning direct materials inventory	20,000
Beginning designs in process	14,000
Ending direct materials inventory	10,000
Ending designs in process	39,000

The average design fee is \$700. There were 2,000 designs processed during the year.

Required:

- a. Prepare a statement of cost of services sold.
- b. Prepare an income statement.
- c. Discuss three differences between services and tangible products.

Home Designs Company Cost of Services Sold a.

For the Year Ended June 30, 2011

	Tot the Tear Enace Fame 50, 2011	
	Beginning materials	\$ 20,000
	Purchases	40,000
	Materials available	60,000
Less	Ending materials	10,000
	Materials used	50,000
	Direct labor	600,000
	Overhead	75,000
	Beginning design in process	14,000
	Ending designs in process	39,000
	Cost of Services Sold	\$700,000

Home Designs Company Income Statement b.

For the Year Ended June 30, 2011

\$1,400,000
700,000
700,000
265,000
130,000
\$ 305,000

Services have three attributes that are not c. possessed by tangible products: intangibility, perishability, and inseparability.

163. Describe several of the major differences between a functional-based cost management system and an activity-based cost management system.

The functional-based cost accounting system assumes that all costs can be classified as fixed or variable with respect to changes in the units or volume of product produced.

The activity-based cost management system's objective is to improve the quality, content, relevance, and timing of information.

A comparison of the two systems is shown below:

Function al-based		Activity-based	
1.	Unit-based drivers	1.	Unit and nonunit -based drivers
2.	Allocation-intensive	2.	Tracing -intensi
3.	Narrow and rigid product costing	3.	Broad, flexible product costing
4.	Focus on managing costs	4.	Focus on managi ng activiti es
5.	Sparse activity information	5.	Detaile d activity inform ation
6.	Maximization of individual	6.	System wide perfor mance
	unit performance		maximi
7.	Uses financial measures of	7.	zation Uses both financi al and
	performance		nonfina ncial measur es of perfor mance

164. Define activity-based management. In your answer, present the activity-based management model in good form.

Activity-based management focuses on the management of activities with the objective of improving the value received by the customer and the profit received by providing this value; it includes driver analysis, activity analysis, and performance evaluation and draws on activity-based costing as a major source of information. Exhibit 2-7 in the text presents the model.

165. In choosing a cost management system, the controller must balance the total costs of implementing such systems. What costs must be balanced to determine total cost? How do functional-based and activity-based cost systems balance the trade-offs?

Error costs and measurement costs must be considered in choosing a cost management system. Activity-based cost management has greater measurement costs due to analyzing many activities but has greater accuracy and fewer error costs. Functional-based cost systems have lower measurement costs but higher error costs. Controllers must assess the need for accuracy in costing, pricing, and managing profitability.