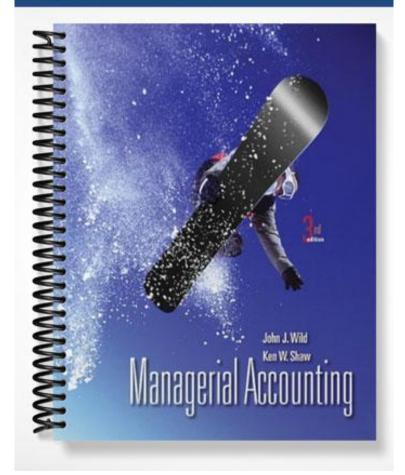
SOLUTIONS MANUAL



Chapter 2

Job Order Costing and Analysis

QUESTIONS

- 1. Factory overhead is not identified with specific units (jobs) or batches (job lots). Therefore, to assign costs, estimates of the relation between factory overhead cost and job or job lot are necessary. Also, since job order cost accounting is a perpetual system, we need to estimate a predetermined overhead rate to compute (perpetual) inventory costs. This estimated amount also helps job order companies determine prices on a timely basis.
- 2. Several other factors (allocation bases) are possible and reasonable. These common factors often include direct materials or machine hours.
- 3. The job order cost sheet captures information on cost and quantity of direct material and direct labor, and on the amount of factory overhead applied to the respective job or job lot. Management and employees use this information to monitor costs during production and to estimate total cost of production.
- 4. Each job is assigned a subsidiary ledger account. This account serves as the "posting account" (accumulates all increases and decreases) during production for direct material, direct labor, and applied factory overhead. The collection of job cost sheets for all of the jobs in process make up a subsidiary ledger controlled by the Goods in Process Inventory account in the general ledger.

When a job is finished, its job cost sheet is completed and moved from the file of jobs in process to the file of finished jobs awaiting delivery to customers. This latter file acts as a subsidiary ledger controlled by the Finished Goods Inventory account. In this way, management and employees can obtain the costs, direct and indirect, associated with any job or job lot at any time.

- 5. A debit (increase) to Goods in Process Inventory for direct materials, a debit (increase) to Factory Overhead for indirect materials, and a credit (decrease) to Raw Materials Inventory.
- 6. The materials requisition slip is designed to track the movement of materials from raw materials to production. It also serves as an internal control document because without the slip the inventory department should not release inventory to production.
- 7. The clock card is used to record the number of hours each employee works and is used to compute total payroll. The time ticket is used to record how much time an employee spends on each job. Time tickets are also used to determine the amount of overhead to charge to jobs when overhead is based on direct labor.

- 8. Debits (increases) to factory overhead are the recording of actual overhead costs, such as indirect materials, indirect labor, factory rent, and factory insurance. Credits (decreases) represent the allocation of factory overhead to jobs or job lots.
- 9. Assuming that the overapplied or underapplied overhead is immaterial, it is closed to the Cost of Goods Sold account. However, if the amount is material—meaning it would change business decisions that rely on the information—then the amount of overapplied or underapplied overhead is allocated to goods in process, finished goods, and cost of goods sold (using an allocation base such as direct labor).
- 10. This production run should be accounted for as a job lot (batch). Although individual iPods could be viewed as individual jobs, the costs of tracking this detailed information would outweigh the benefits. Determining the cost of the batch should provide management and employees with sufficient information about this product for all decision making purposes.
- 11. A predetermined factory overhead rate must be calculated for at least two reasons: (1) Not all costs are known in advance, yet the costs must be applied to products during the current period. (2) A predetermined rate is used to spread indirect costs to products and/or services throughout an accounting period, where overhead costs are not incurred uniformly throughout the period and production may not be uniform throughout the period. For instance, property taxes on the factory building of \$20,000 may be paid in July, but some of that \$20,000 must be allocated to all items produced during the year, January through December. A predetermined rate is necessary, because we must estimate the rate at the beginning of the year, based on estimated costs and activity, before the period begins.
- 12. Each patient in a hospital can be viewed as a "job." In this case, a job order cost sheet would be used to capture cost of direct materials (supplies, medicine, and so forth), direct labor, and hospital overhead.
- 13. Each of the 30 luxury motorcycles will likely be accounted for as an individual job. Although similar in many respects, each would have custom features that would impact costs. As the luxury motorcycles are shipped to dealers each will have a separate invoice detailing the cost associated with producing that motorcycle. Also, the price of a custom-made motorcycle is probably large enough (in the area of \$20,000 to \$50,000) that each would be accounted for individually.
- 14. Research In Motion employees can use job cost sheets to accumulate the costs (e.g. labor and materials) used on each job. Managers can use this job cost information to monitor whether Research In Motion is meeting its target costs and producing reasonable profits. This information can be used to adjust the prices of certain services and/or cease providing certain services if the costs cannot be controlled to yield a reasonable profit.

QUICK STUDIES

Quick Study 2-1 (5 minutes)

Manufactured as a job: 1, 2, 4

Manufactured as a job lot: 3, 5, 6

Quick Study 2-2 (5 minutes)

Direct materials, direct labor, and factory overhead are the three types of costs typically recorded on a job cost sheet. Managers can use job cost sheets to monitor costs incurred to date and to predict and control costs for each job.

Quick Study 2-3 (15 minutes)

Raw Materials Inventory Cash To record raw material purchases.	70,000	70,000
Factory Overhead Raw Materials Inventory To record raw materials used in production.	22,000	22,000
Goods in Process Inventory Raw Materials Inventory To record raw materials used in production.	42,000	42,000

Quick Study 2-4 (10 minutes)

Factory Payroll Cash To record factory payroll.	120,000	120,000
Goods in Process Inventory Factory Overhead Factory Payroll <i>To record direct and indirect labor.</i>	90,000 30,000	120,000

Quick Study 2-5 (10 minutes)

- 1. Factory overhead, \$129,500 / Direct labor, \$605,000 = 21.4%
- 2. Factory overhead, \$129,500 / Direct materials, \$672,000 = <u>19.3%</u>

Quick Study 2-6 (10 minutes)

Goods in Process Inventory (Job lot) 135,000	
Factory Overhead	135,000
To apply overhead to job lot (\$90,000 x 150%).	

Quick Study 2-7 (15 minutes)

Cost of Goods Sold Factory Overhead [*] To assign underapplied overhead.	45,000	45,000
*Computation of over- or underapplied overhead Actual overhead		

Quick Study 2-8 (5 minutes)

Factory Overhead	6,000	
Cost of Goods Sold*	·	6,000
To assign overapplied overhead.		·

*Computation of over- or underapplied overhead				
Actual overhead (total debits)	\$325,000			
Applied overhead (total credits)	331,000			
Overapplied overhead	<u>\$ 6,000</u>			

Quick Study 2-9 (10 minutes)

JOB COST SHEET	
Direct labor (\$60 X 50)	\$3,000
Overhead (\$95 X 50)	4,750
Total cost	<u>\$7,750</u>

Quick Study 2-10 (10 minutes)

Rate = <u>Estimated overhead costs</u>	= <u>\$218,750</u> = <u>125%</u>
Estimated direct materials	\$175,000

Quick Study 2-11 (10 minutes)

Finished Goods Inventory Goods in Process Inventory To transfer cost of completed job to Fin. Goods.	13,500	13,500
Cost of Goods Sold Finished Goods Inventory To transfer cost of delivered job to COGS.	13,500	13,500
Cash Sales To record sales price of delivered job.	18,900	18,900

Quick Study 2-12 (5 minutes)

Since each car is custom-ordered, Porsche produces in jobs rather in job lots (production of more than one unit of a custom product).

EXERCISES

1.	В	3.	E	5.	Α		
2.	D	4.	С	6.	F		
Exerc	ise 2-2 (10 m	inutes))				
1.	E	3.	D	5.	F	7.	В
2.	G	4.	С	6.	Α		

Exercise 2-3 (15 minutes)

JOB COST SHEET			
Direct materials cost			
Q-4698	\$1,350		
Q-4725	1,100	\$2,450	
Direct labor cost			
W-3393	700		
W-3479	550		
W-3559	400	1,650	
Overhead (\$1,650 X 140%)		2,310	
Total cost		\$6,410	

Exercise 2-4 (25 minutes)

1. The cost of direct materials requisitioned in the month equals the total direct materials costs accumulated on the three jobs less the amount of direct materials cost assigned to Job 102 in May:

Job 102	\$30,000	
Less prior costs	<u>(12,000</u>)	\$ 18,000
Job 103		66,000
Job 104		54,000
Total materials used (requisitioned)		<u>\$138,000</u>

Exercise 2-4 (Continued)

2. Direct labor cost incurred in the month equals the total direct labor costs accumulated on the three jobs less the amount of direct labor cost assigned to Job 102 in May:

Job 102	\$16,000	
Less prior costs	<u>(3,600</u>)	\$ 12,400
Job 103		28,400
Job 104		42,000
Total direct labor		<u>\$ 82,800</u>

3. The predetermined overhead rate equals the ratio between the amount of overhead assigned to the jobs divided by the amount of direct labor cost assigned to them. Since the same rate is used for all jobs started and completed within a month, the ratio for any one of them equals the rate that was applied. This table shows the ratio for jobs 102 and 104:

	Job 102	Job 104
Overhead	\$ 8,000	\$21,000
Direct labor	16,000	42,000
Ratio	50%	50%

4. The cost transferred to finished goods in June equals the total costs of the two completed jobs for the month, which are Jobs 102 and 103:

	Job 102	Job 103	Total
Direct materials	\$30,000	\$ 66,000	\$ 96,000
Direct labor	16,000	28,400	44,400
Overhead	<u>8,000</u>	<u>14,200</u>	<u>22,200</u>
Total transferred cost	<u>\$54,000</u>	<u>\$108,600</u>	<u>\$162,600</u>

Exercise 2-5 (15 minutes)

1.

Rate = Estimated overhead costs Estimated direct labor	$= \frac{\$756,000}{\$540,000} = \underline{140\%}$
2. Direct materials	\$15,600
Direct labor	
Overhead (\$3,200 x 140%)	<u>4,480</u>
Total cost of Job No. 13-56	<u>\$23,280</u>

Exercise 2-6 (20 minutes)

1.

Rate = -	Overhead costs	_	\$450,000	= 30%
	Direct material costs		\$1,500,000	– <u>30 /0</u>

2.	Total cost of job in process (given)	\$ 90,000
	Less materials cost of job in process (given)	(30,000)
	Less overhead applied (30,000 x 30%)	(9,000)
	Direct labor cost	<u>\$ 51,000</u>

Exercise 2-7 (30 minutes)

	1.
tory \$ 40,000	
entory <u>(50,000</u>)	
<u>\$167,000</u>	
	2.
\$400,000	
<u>\$325,000</u>	

Exercise 2-7 (continued)

3.	Cost of goods manufactured		
	Beginning goods in process inventory	\$	9,600
	Plus direct materials		167,000
	Plus direct labor		325,000
	Plus overhead applied (65% of DL cost)		211,250
	Total cost of goods in process		712,850
	Less ending goods in process inventory		(19,500)
	Cost of goods manufactured		
4.	Cost of goods sold		
	Beginning finished goods inventory	\$	60,000
	Plus cost of goods manufactured		693,350
	Less ending finished goods inventory		(33,200)
	Cost of goods sold		720,150
5.	Gross profit		
0.	Sales	\$1	200 000
	Cost of goods sold	-	
	Gross profit		
6.	Overapplied or underapplied overhead		
0.	Indirect materials	\$	12,000
	Indirect labor	Ψ	75,000
	Other overhead costs		•
	Total actual overhead incurred	-	187,500
	Overhead applied		211,250
	Overapplied overhead		23,750
		<u> </u>	

Exercise 2-8 (10 minutes)

1.	Raw Materials Inventory Cash To record materials purchases.	189,000	189,000
2.	Goods in Process Inventory Raw Materials Inventory To assign direct materials to jobs.	167,000	167,000
3.	Factory Overhead Raw Materials Inventory To record indirect materials.	12,000	12,000
Exercis	se 2-9 (10 minutes)		

1.	Factory Payroll Cash To record factory payroll.	400,000	400,000
2.	Goods in Process Inventory Factory Payroll To assign direct labor to jobs.	325,000	325,000
3.	Factory Overhead Factory Payroll To record indirect labor.	75,000	75,000

Exercise 2-10 (10 minutes)

1.	Factory Overhead Other Accounts To record other factory overhead.	100,500	100,500
2.	Goods in Process Inventory Factory Overhead To apply overhead to jobs.	211,250	211,250

Exercise 2-11 (10 minutes)

Factory Overhead	23,750	
Cost of Goods Sold		23,750
To allocate (close) overapplied overhead to		
cost of goods sold. Applied overhead		
equals \$325,000 X 65% = \$211,250.		

Exercise 2-12 (15 minutes)

1.	Factory Overhead Cost of Goods Sold To allocate overapplied overhead.	11,200	11,200
2.	Factory Overhead Cost of Goods Sold To allocate overapplied overhead.	4,800	4,800

Exercise 2-13 (25 minutes)

1.	Predetermined overhead rate	
	Estimated overhead costs \$1,800,000	
	Estimated direct labor costs \$ 450,000	
	Rate (\$1,800,000/\$450,000)	

2. & 3.

Factory Overhead				
Incurred 1,770,000	0 Applied* 1,780,000			
	Overapplied	<u>10,000</u>		

*Overhead applied to jobs = 400% x \$445,000 = \$1,780,000

4.

Dec. 31	Factory Overhead	10,000	
	Cost of Goods Sold		10,000
	To allocate overapplied overhead.		

Exercise 2-14 (35 minutes)

1.	Predetermined overhead rate	
	Estimated overhead costs	\$600,000
	Estimated direct labor costs	\$500,000
	Rate (Overhead/Direct labor)	<u>120%</u>

2. & 3.

Factory Overhead				
Incurred	680,000	Applied*	672,000	
Underapplied	<u>8,000</u>			

*Overhead applied to jobs = 120% x \$560,000 = \$672,000

Exercise 2-15 (30 minutes)

1. Overhead rate = Total overhead costs applied / Total direct labor costs = 1,000,000 / 2,500,000 = 40%

2.

Total cost of goods in process inventory	\$ 57,000
Deduct: Direct labor	(18,000)
Deduct: Factory overhead (\$18,000 X 40%)	<u>(7,200</u>)
Direct materials costs	<u>\$ 31,800</u>

3.

Total cost of finished goods inventory	\$337,485
Deduct: Direct materials costs	<u>(137,485</u>)
Direct labor and factory overhead costs	<u>\$200,000</u>

Exercise 2-15 (concluded)

We also know that the total of direct labor costs (*x*) and factory overhead costs (0.4*x*) equals \$200,000. Thus, to get the individual amounts we need to solve: [x + 0.4x = \$200,000]. The solution is:

Direct labor costs = $\frac{142,857}{2}$

Factory overhead costs = \$142,857 x 0.4 = <u>\$57,143</u> (rounded)

Exercise 2-16 (35 minutes)

1. Overhead rate = <u>Total estimated overhead cost</u> Total estimated direct labor cost

= \$360,000 / \$300,000 = <u>120%</u>

2. Cost of the two ending inventories

	Goods in Process			Finished Goods		
	Cost		Total	Cost		Total
	per Unit	Units	Cost	per Unit	Units	Cost
Direct materials	\$10.00	4,500	\$ 45,000	\$12.00	11,700	\$140,400
Direct labor	7.00	4,500	31,500	9.00	11,700	105,300
Overhead (120%						
of direct labor)	8.40	4,500	37,800	10.80	11,700	126,360
Total	<u>\$25.40</u>		<u>\$114,300</u>	<u>\$31.80</u>		<u>\$372,060</u>

3.

Step 1

Cost of goods manufactured		
Direct materials cost	\$	460,000
Direct labor cost		277,000
Factory overhead cost		332,400
Total manufacturing cost	1	,069,400
Add beginning goods in process		0
Total cost of goods in process	1	,069,400
Less ending goods in process		<u>(114,300</u>)
Cost of goods manufactured	<u>\$</u>	955,100
-		

Exercise 2-16 (concluded)

Step 2

Cost of goods sold		
Beginning finished goods	\$	0
Add cost of goods manufactured	955	5,100
Goods available for sale	955	5,100
Less ending finished goods	<u>(372</u>	<u>2,060</u>)
Cost of goods sold	<u>\$583</u>	<u>3,040</u>

Exercise 2-17 (35 minutes)

1. Estimated cost of the architectural job

	Estimated		
Labor type	hours	Hourly rate	Total cost
Architects	200	\$300	\$ 60,000
Staff	400	75	30,000
Clerical	700	20	14,000
Total labor cost			104,000
Overhead @ 160% of direct labor cost			<u>166,400</u>
Total estimated cost			\$270,400

2. Friesen should first determine an estimated selling price, based on its cost and desired profit for this job.

Total estimated cost	\$270,400
Desired profit	80,000
Estimated selling price	<u>\$350,400</u>

This \$350,400 price may or may not be its bid. It must consider past experiences and competition. It might make the bid at the low end of what it believes the competition will bid. By bidding at about \$325,000, the profit on the job will only be \$54,600 (\$325,000 – \$270,400). While this may allow Friesen to get the job, it must consider several other factors. Among them:

- a. How accurate are its estimates of costs? If costs are understated, the bid may be too low. This will cause profits to be lower than anticipated. If costs are overestimated, it may bid too high and lose the job.
- b. How accurate is the estimate of the competition's probable bidding range? If it has underestimated the low end, it may be unnecessarily underbidding. If it has overestimated the low end, it may lose the job.

Exercise 2-17 (concluded)

c. Is it willing to meet the expected low bid of the competition? In the example above, would it be acceptable to earn only \$54,600 on this job (about a 17% gross profit ratio), rather than the normal \$80,000 (about a 23% gross profit ratio)? Can it earn a better profit on another job?

There are no exact answers to these questions, but Friesen must consider these and other factors before it submits the bid.

Exercise 2-18 (15 minutes)

(1) (a)	Raw Materials Inventory Accounts Payable To record raw material purchases.	3,108	3,108
(b)	Goods in Process Inventory [*] Raw Materials Inventory <i>To record raw materials used in production.</i>	3,106	3,106

- * The amount of raw materials used in production is computed from the Raw Materials Inventory account. Beginning balance plus purchases minus ending balance equals raw materials used in production, or (in millions), €83 + €3,108 - €85 = €3,106.
- (2) The amount of materials purchased is almost equal to the amount of materials used in production. This means the company holds very little inventory of raw materials, consistent with lean manufacturing.

PROBLEM SET A

Problem 2-1A (80 minutes)

Part 1 Total manufacturing costs and the costs assigned to each job

	306	307	308	April Total
From March				
Direct materials	\$ 14,000	\$ 18,000		
Direct labor	18,000	16,000		
Applied overhead*	9,000	8,000		
Beginning goods in process	41,000	42,000		\$ 83,000
For April				
Direct materials	100,000	170,000	\$ 80,000	350,000
Direct labor	30,000	56,000	120,000	206,000
Applied overhead*	<u>15,000</u>	28,000	60,000	<u>103,000</u>
Total costs added in April.	145,000	254,000	260,000	659,000
Total costs	<u>\$186,000</u>	<u>\$296,000</u>	<u>\$260,000</u>	<u>\$742,000</u>

*Equals 50% of direct labor cost.

Part 2 Journal entries for April

а.	Raw Materials Inventory Accounts Payable To record materials purchases.	400,000	400,000
	Factory Payroll Cash To record factory payroll.	220,000	220,000
	Factory Overhead Raw Materials Inventory <i>To record indirect materials.</i>	30,000	30,000
	Factory Overhead Factory Payroll To record indirect labor.	14,000	14,000
	Factory Overhead Cash To record factory rent.	20,000	20,000

a.	[continued from prior page]	
	Factory Overhead	12,000
	Factory Overhead30,000Accumulated Depreciation—Factory EquipTo record other factory overhead.	30,000
b.	Goods in Process Inventory	350,000
	Goods in Process Inventory 206,000 Factory Payroll To assign direct labor to jobs.	206,000
	Goods in Process Inventory 103,000 Factory Overhead To apply overhead to jobs.	103,000
C.	Finished Goods Inventory (306 & 307) 482,000 Goods in Process Inventory To record jobs completed (\$186,000 + \$296,000).	482,000
d.	Cost of Goods Sold (306) Finished Goods Inventory To record cost of sale of job.	186,000
e.	Cash 380,000 Sales To record sale of job.	380,000
f.	Cost of Goods Sold	3,000
	*Overhead applied to jobs \$103,000 Overhead incurred Indirect materials	

Part 3

WINFREY COMPANY Manufacturing Statement For Month Ended April 30		
Direct materials used		\$ 350,000
Direct labor used		206,000
Factory overhead		
Indirect materials	\$30,000	
Indirect labor	14,000	
Factory rent	20,000	
Factory utilities	12,000	
Depreciation of equipment	30,000	<u>106,000</u>
Total manufacturing costs		662,000
Add goods in process March 31 (Jobs 306 & 307)		83,000
Total cost of goods in process		745,000
Deduct goods in process, April 30 (Job 308)		(260,000)
Deduct underapplied overhead*		<u>(3,000</u>)
Cost of goods manufactured (Jobs 306 & 307)		<u>\$ 482,000</u>

*Alternatively, the underapplied overhead can be listed among factory overhead items.

Part 4

Gross profit on the income statement for the month ended April 30

Sales	\$ 380,000
Cost of goods sold (\$186,000 + \$3,000)	(189,000)
Gross profit	<u>\$ 191,000</u>

Presentation of inventories on the April 30 balance sheet

Inventories	
Raw materials	\$ 170,000*
Goods in process (Job 308)	260,000
Finished goods (Job 307)	296,000
Total inventories	<u>\$ 726,000</u>

* Beginning raw materials inventory	\$ 150,000
Purchases	400,000
Direct materials used	(350,000)
Indirect materials used	(30,000)
Ending raw materials inventory	<u>\$ 170,000</u>

Part 5

Overhead is underapplied by \$3,000, meaning that individual jobs or batches of jobs are under-costed. Thus, profits at the job (and batch) level are overstated.

Problem 2-2A (75 minutes)

Part 1

а.		
Dec. 31	Goods in Process Inventory 12,200 Raw Materials Inventory To record direct materials costs for Jobs 402 and 404 (\$4,600 + 7,600).	12,200
b. Dec. 31	Goods in Process Inventory 13,000	
	Factory Payroll	13,000
	To record direct labor costs for Jobs 402 and 404 (\$5,000 + \$8,000).	
С.		
Dec. 31	Goods in Process Inventory 26,000 Factory Overhead	26,000
	To allocate overhead to Jobs 402 and 404	·
	at 200% of direct labor cost assigned.	
d. Dec. 31	Factory Overhead	
Dec. 31	Factory Overhead 2,100 Raw Materials Inventory	2,100
	To add cost of indirect materials	_,
	to actual factory overhead.	
е.		
Dec. 31	Factory Overhead	0 000
	Factory Payroll To add cost of indirect labor to	3,000
	actual factory overhead.	
Part 2		
Revised Fa	actory Overhead account	
•	lance from trial balance	
	Jobs 402 and 404 (26,000) credit	
	indirect labor	
	lied overhead <u>\$ 6,100</u> debit	
Dec. 31	Cost of Goods Sold	
	Factory Overhead	6,100
	To remove \$6,100 of underapplied overhead	
	from the Factory Overhead account and add it to cost of goods sold.	

Problem 2-2A (continued) Part 3

Trial Dalamaa		
Trial Balance		
December 31, 2011		
	Debit	Credit
	\$ 48,000	
ccounts receivable	42,000	
aw materials inventory *	11,700	
oods in process inventory **	51,200	
inished goods inventory	9,000	
repaid rent	3,000	
ccounts payable		\$ 10,500
otes payable		13,500
ommon stock		30,000
etained earnings		87,000
ales		180,000
ost of goods sold (\$105,000 + \$6,100)	111,100	
actory payroll	0	
actory overhead	0	
perating expenses	45,000	
otals	<u>\$321,000</u>	<u>\$321,000</u>
* Raw materials inventory		
Salance per trial balance \$2		
Less: Amounts recorded for Jobs 402 and 404 (1		
Less: Indirect materials Ending balance	<u>(2,100</u>) 1 700	
Linaing bulance		
* Goods in process inventory		
	Total	

	<u>JOD 402</u>	<u>JOD 404</u>	lotal
Direct materials	\$ 4,600	\$ 7,600	\$12,200
Direct labor	5,000	8,000	13,000
Overhead	<u>10,000</u>	<u>16,000</u>	26,000
Total cost	<u>\$19,600</u>	<u>\$31,600</u>	<u>\$51,200</u>

Problem 2-2A (continued) Part 4

THAI BAY COMPANY Income Statement For Year Ended December 31, 2011	
Sales	\$180,000
Cost of goods sold	<u>(111,100</u>)
Gross profit	68,900
Operating expenses	<u>(45,000</u>)
Net income	<u>\$ 23,900</u>

THAI BAY COMPANY Balance Sheet December 31, 2011

ASSETS Cash Accounts receivable Inventories		\$ 48,000 42,000
Raw materials inventory Goods in process inventory Finished goods inventory Prepaid rent	51,200	71,900 3,000
Total assets		<u>\$164,900</u>
LIABILITIES AND EQUITY Accounts payable Notes payable Total liabilities		\$ 10,500 <u>13,500</u> 24,000
Common stock Retained earnings (\$87,000 + \$23,900) Total stockholders' equity Total liabilities and equity		30,000 <u>110,900</u> <u>140,900</u> <u>\$164,900</u>

Problem 2-2A (concluded)

Part 5

This \$2,100 error would cause the costs for Job 404 to be understated. Since Job 404 is in process at the end of the period, goods in process inventory and total assets would both be understated on the balance sheet. In addition, in correcting the error the over- or underapplied overhead would change by \$2,100. That is, if overhead is underapplied by, say, \$6,100, this amount would decrease by \$2,100. Since underapplied overhead is charged directly to cost of goods sold, then cost of goods sold would decrease by \$2,100.

Problem	2-3A	(70 m	ninutes)
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Part 1

JOB COST SHEETS					
Г			1		
	Job No. 136	· · · · · · ·		Job No. 138	
	Materials	\$30,000		Materials	\$12,000
	Labor	8,000		Labor	25,000
	Overhead	<u>16,000</u>		Overhead	<u>50,000</u>
	Total cost	<u>\$54,000</u>		Total cost	<u>\$87,000</u>
_			1		
	Job No. 137			Job No. 139	
	Materials	\$20,000		Materials	\$14,000
	Labor	7,000		Labor	26,000
	Overhead	14,000		Overhead	52,000
	Total cost	<u>\$41,000</u>		Total cost	<u>\$92,000</u>
				Job No. 140	
				Materials	\$ 4,000
				Labor	2,000
				Overhead	4,000
				Total cost	<u>\$10,000</u>
Part 2					
а.	Raw Materials II Accounts Pa To record mate	ayable		•	00 125,000

b. Factory Payroll Cash <i>To record factory payroll.</i>		84,000	84,000
C.	Factory Overhead	11,000	

	Cash		11,000
d.	To record other factory overhead. Goods in Process Inventory Factory Overhead	80,000 12,000	
	Raw Materials Inventory To record direct & indirect materials.		92,000
Probler	n 2-3A <i>(Continued)</i>		
e.	[continued from prior page] Goods in Process Inventory Factory Overhead	68,000 16,000	
	Factory Payroll To record direct & indirect labor.		84,000
f.	Goods in Process Inventory Factory Overhead To apply overhead to jobs [(\$8,000 + \$25,000 + \$26,000) x 200%].	118,000	118,000
g.	Finished Goods Inventory Goods in Process Inventory To record completion of jobs (\$54,000 + \$87,000 + \$92,000).	233,000	233,000
h.	Accounts Receivable Sales To record sales on account.	340,000	340,000
	Cost of Goods Sold Finished Goods Inventory <i>To record cost of sales (\$54,000 + \$87,000).</i>	141,000	141,000
i.	Factory Overhead Accum. Depreciation—Factory Building Accum. Depreciation—Factory Equipment	96,000	37,000 21,000
	Prepaid Insurance Property Taxes Payable To record other factory overhead.		7,000 31,000
j.	Goods in Process Inventory Factory Overhead To apply overhead to jobs [(\$7,000 + \$2,000) x 200%].	18,000	18,000

Part 3

GENERAL LEDGER ACCOUNTS							
R	aw Materials	s Inve	ntory		Factor	y Payrol	l
(a)	125,000	(d)	92,000	(b)	84,000	(e)	84,000
Bal.	33,000			Bal.	0		
Go	ods in Proce	ss Inv	ventory		Factory	Overhea	ad
(d)	80,000	(g)	233,000	(c)	11,000	(f)	118,000
(e)	68,000	,		(d)	12,000	(j)	18,000
(f)	118,000			(e)	16,000		
(j)	18,000			(i)	96,000		
Bal.	51,000					Bal.	1,000
Fir	nished Good	ls Inve	entory		Cost of G	Goods So	old
(g)	233,000	(h)	141,000	(h)	141,000		
Bal.	92,000			Bal.	141,000		

Part 4

Reports of Job Cos	ts*
Goods in Process Inventory	
Job 137	\$ 41,000
Job 140	<u> 10,000 </u>
Balance	<u>\$ 51,000</u>
Finished Goods Inventory	
Job 139	<u>\$ 92,000</u>
Balance	<u>\$ 92,000</u>
Cost of Goods Sold	
Job 136	\$ 54,000
Job 138	87,000
Balance	<u>\$141,000</u>

*Individual totals reconcile with account balances in part 3.

Problem 2-4A (35 minutes)

Part 1

a. Predetermined overhead rate

Estimated overhead costs	\$750,000	\$750,000 _ 50%
Estimated direct labor cost	= [50 x 2,000 x \$15] =	$\frac{1,500,000}{1,500,000} = 50\%$

b. Overhead costs charged to jobs

	Direct	Applied
Job No.	Labor	Overhead (50%)
201	\$ 354,000	\$177,000
202	330,000	165,000
203	175,000	87,500
204	420,000	210,000
205	184,000	92,000
206	<u>10,000</u>	<u>5,000</u>
Total	<u>\$1,473,000</u>	<u>\$736,500</u>

c. Overapplied or underapplied overhead determination

Actual overhead cost	\$ 725,000
Less applied overhead cost	736,500
Overapplied overhead	<u>(\$ 11,500)</u>

Part 2

Problem 2-5A (80 minutes)

JOB COST SHEET								
Customer's Name		Global Co	Global Company				102	
	Direct Ma	aterials	Direct	Labor	Overhead Costs Applied			
Date	Requisition Number #35 #36	Amount 16,000 9,600	Time Ticket Number #1-10	Amount 40,000	Date May	Amount 28,000 COSTS 25,600 40,000 28,000		
	Total	25,600	Total	40,000	FINISHED			

JOB COST SHEET								
Customer's Name		Rolf Comp	Rolf Company				103	
	Direct Ma	aterials	Direct	Direct Labor Overhead Costs App			s Applied	
Date	Requisition Number	Amount	Time Ticket Number	Amount	Date	Rate	Amount	
	#37	8,000	#11-30	32,000	May	70%	22,400	
	#38	4,800						
	Total		Total		SUMMARY OF COSTS Dir. Materials Dir. Labor Overhead Total Cost of Job			

	MATERIALS LEDGER CARD										
ltem	Material M										
	Received Issued Balance								;		
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1									120	200	24,000
	#426	150	200	30,000					270	200	54,000
				·	#35	80	200	16,000	190	200	38,000
					#37	40	200	8,000	150	200	30,000

	MATERIALS LEDGER CARD										
ltem	Material R										
	Received Issued Balance								e		
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1	_								80	160	12,800
	#427	70	160	11,200					150	160	24,000
					#36	60	160	9,600	90	160	14,400
					#38	30	160	4,800	60	160	9,600

	MATERIALS LEDGER CARD										
Item Paint											
Received Issued Balance											
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
May 1									44	72	3,168
	#39 12 72 864 32 72 2,304										

	GENERAL JOURNAL		
a.	Raw Materials Inventory Accounts Payable To record materials purchases (\$30,000 + \$11,200).	41,200	41,200
d.	Factory Payroll Cash To record factory payroll.	84,000	84,000
	Factory Overhead Cash To record other factory overhead.	36,000	36,000
e.	Finished Goods Inventory Goods in Process To record completion of job.	93,600	93,600
f.	Accounts Receivable Sales To record sales on account.	290,000	290,000
	Cost of Goods Sold Finished Goods Inventory To record cost of sales.	93,600	93,600
h.	Goods in Process Inventory* Factory Overhead Raw Materials Inventory <i>To record direct & indirect materials.</i> *(\$16,000 + \$9,600 + \$8,000 + \$4,800)	38,400 864	39,264
i.	Goods in Process Inventory* Factory Overhead Factory Payroll To record direct & indirect labor. *(\$40,000 + 32,000)	72,000 12,000	84,000
j.	Goods in Process Inventory Factory Overhead To apply overhead (\$28,000 + 22,400).	50,400	50,400

GENERAL LEDGER										
	Ca	sh			Accounts	Receiva	able			
		(d) (d)	84,000 36,000 120,000	(f)	290,000					
	Sal	es		Cost of Goods Sold						
		(f)	290,000	(f)	93,600					
Fir	nished Goo	ds In	ventory		Account	s Payab	le			
(e)	93,600 0	(f)	93,600			(a)	41,200			
Raw Materials Inventory				Goods in Process Inventory						
Bal. (a)	39,968 41,200 41,904	(h)	39,264	(h) (i) (j)	38,400 72,000 50,400	(e)	93,600			
	Factory C) Verh	ead		67,200	/ Payrol				
(d)	36,000	(j)	50,400	(d)	84,000	(i)	84,000			
(h) (i)	864 12,000				0					
	12,000		1,536			I				
		F	actory Over	head	Subsidiary Le	dger				
	Indirect I	Materi	als		Indired	t Labor				
(b)	864			(c)	12,000					
Μ	iscellaneou	us Ov	erhead							
(d)	36,000									

Computation notes

	inputation notes	
1.	Balance in Raw Materials Inventory Material M Material R	\$30,000
		9,600
	Paint	2,304
	Total raw materials	<u>\$41,904</u>
2.	Balance in Goods in Process Inventory	/
	Materials	\$12,800
	Labor	32,000
	Overhead	22,400
	Total goods in process	\$67,200
3.		
	Actual Factory Overhead	
	Miscellaneous overhead	\$ 36,000
	Indirect materials	864
	Indirect labor	12,000
	Total actual factory overhead	48,864
	Factory overhead applied	50,400
	Overapplied overhead	
		<u>. , ,</u>

PROBLEM SET B

Problem 2-1B (80 minutes)

Part 1 Total manufacturing costs and the costs assigned to each job

	114	115	116	Sept. Total
From August				
Direct materials	\$ 4,000	\$ 6,000		
Direct labor	2,000	2,200		
Applied overhead*	<u>2,600</u>	<u>2,860</u>		
Beginning goods in process	8,600	11,060		\$ 19,660
For September				
Direct materials	10,000	30,000	\$16,000	56,000
Direct labor	16,000	28,000	20,000	64,000
Applied overhead*	20,800	36,400	26,000	83,200
Total costs added in Sept	46,800	94,400	62,000	203,200
Total costs	<u>\$55,400</u>	<u>\$105,460</u>	<u>\$62,000</u>	<u>\$222,860</u>

*Equals 130% of direct labor cost.

Part 2 Journal entries for September

a.	Raw Materials Inventory Accounts Payable To record materials purchases.	60,000	60,000
	Factory Payroll Cash To record factory payroll.	68,000	68,000
	Factory Overhead Raw Materials Inventory To record indirect materials.	6,000	6,000
	Factory Overhead Factory Payroll To record indirect labor.	4,000	4,000
	Factory Overhead Cash To record other factory overhead.	24,000	24,000
	Factory Overhead Cash To record other factory overhead.	22,000	22,000

a. [continued from prior page]

	Factory Overhead Accum. Depreciation—Factory Equip To record other factory overhead.	25,000	25,000
b.	Goods in Process Inventory Raw Materials Inventory To assign direct materials to jobs.	56,000	56,000
	Goods in Process Inventory Factory Payroll To assign direct labor to jobs.	64,000	64,000
	Goods in Process Inventory Factory Overhead To apply overhead to jobs.	83,200	83,200
с.	Finished Goods Inventory Goods in Process Inventory To record jobs completed (\$55,400 + \$105,460).	160,860	160,860
d.	Cost of Goods Sold Finished Goods Inventory To record cost of sale of job.	55,400	55,400
e.	Cash Sales To record sale of job.	100,000	100,000
f.	Factory Overhead [*] Cost of Goods Sold <i>To assign overapplied overhead.</i>	2,200	2,200
	*Overhead applied to jobs		

Problem 2-1B (Continued) Part 3

PAK COMPANY Manufacturing Statement For Month Ended September 30		
Direct materials used		\$ 56,000
Direct labor used		64,000
Factory overhead		
Indirect materials	\$ 6,000	
Indirect labor	4,000	
Factory rent	24,000	
Factory utilities	22,000	
Depreciation of equipment	25,000	<u>81,000</u>
Total manufacturing costs		201,000
Add goods in process August 31 (114 & 115)		19,660
Total cost of goods in process		220,660
Deduct goods in process, September 30 (116)		(62,000)
Add overapplied overhead*		2,200
Cost of goods manufactured (114 & 115)		<u>\$160,860</u>

*Alternatively, overapplied overhead can be listed among the overhead items.

Part 4

Gross profit on the income statement for the month ended September 30

Sales	\$100,000
Cost of goods sold (\$55,400 - \$2,200)	(53,200)
Gross profit	\$ 46,800
	<u>*,</u>

Presentation of inventories on the September 30 balance sheet

Inventories	
Raw materials	\$ 14,000*
Goods in process (Job 116)	62,000
Finished goods (Job 115)	105,460
Total inventories	<u>\$181,460</u>
* Beginning raw materials inventory	\$16,000
Purchases	60,000
Direct materials used	(56,000)
Indirect materials used	(6,000)
Ending raw materials inventory	<u>\$14,000</u>

Part 5

Overhead is overapplied by \$2,200, meaning that individual jobs or batches are over-costed. Thus, profits at the job (and batch) level are understated.

Problem 2-2B (75 minutes)

Part 1

a.

a. Dec. 31	Goods in Process Inventory	13,000
b. Dec. 31	Goods in Process Inventory	18,000
c. Dec. 31	Goods in Process Inventory	14,400
d. Dec. 31	Factory Overhead	1,500
	Factory Overhead2,000Factory PayrollTo add cost of indirect labor to actual factory overhead.	2,000
Ending ba Applied to Additional Additional	actory Overhead account lance from trial balance	
Dec. 31	Factory Overhead.1,100Cost of Goods Sold.1To remove \$1,100 of overapplied overhead from the Factory Overhead account and subtract it from cost of goods sold.1	1,100

Problem 2-2B (continued) Part 3

METRO COMPANY Trial Balance December 31, 2011		
	Debit	Credit
Cash	\$ 40,000	
Accounts receivable	80,000	
Raw materials inventory*	9,500	
Goods in process inventory**	45,400	
Finished goods inventory	50,000	
Prepaid rent	4,000	
Accounts payable		\$ 16,000
Notes payable		30,000
Common stock		60,000
Retained earnings		33,800
Sales		250,000
Cost of goods sold (\$140,000 – 1,100)	138,900	
Factory payroll	0	
Factory overhead	0	
Operating expenses	22,000	
Totals	<u>\$389,800</u>	<u>\$389,800</u>

* Raw materials inventory	¢04.000
Balance per trial balance Less: Amounts recorded for Jobs 603 and 604	
Less: Indirect materials	<u>(1,500</u>)
Ending balance	<u>\$ 9,500</u>

** Goods in process inventory

-	Job 603	<u>Job 604</u>	Total
Direct materials	\$ 5,000	\$ 8,000	\$13,000
Direct labor	6,000	12,000	18,000
Overhead	4,800	9,600	14,400
Total cost	<u>\$15,800</u>	<u>\$29,600</u>	<u>\$45,400</u>

Problem 2-2B (Continued) Part 4

METRO COMPANY	
Income Statement	
For Year Ended December 31,	2011
Sales	\$ 250,000
Cost of goods sold	<u>(138,900</u>)
Gross profit	111,100
Operating expenses	(22,000)
Net income	<u>\$ 89,100</u>

METRO COMPANY Balance Sheet December 31, 2011		
ASSETS Cash Accounts receivable Inventories		\$ 40,000 80,000
Raw materials inventory Goods in process inventory Finished goods inventory Prepaid rent Total assets	\$ 9,500 45,400 <u>50,000</u>	104,900 <u>4,000</u> <u>\$228,900</u>
LIABILITIES AND EQUITY Accounts payable Notes payable Total liabilities		\$ 16,000 <u>30,000</u> 46,000
Common stock Retained earnings (\$33,800 + \$89,100) Total stockholders' equity		60,000 <u>122,900</u> <u>182,900</u>
Total liabilities and equity		<u>\$228,900</u>

Problem 2-2B (Concluded)

Part 5

The \$1,500 error would cause the costs for Job 604 to be understated. Since Job 604 is in process at the end of the period, goods in process inventory and total assets would both be understated on the balance sheet. In correcting the error, the over- or underapplied overhead would change by \$1,500. That is, if overhead is overapplied by, say, \$1,100, then overhead applied would increase by \$1,500; yielding \$2,600 in overapplied overhead. Any under- or overapplied overhead is charged directly to cost of goods sold, so cost of goods sold would decrease and net income would increase by \$1,500.

Problem 2-3B (70 minutes) *Part 1*

JOB COST SHEETS

Job No. 487	
Materials	\$13,500 16,500 <u>14,850</u>
Labor	16,500
Overhead	<u>14,850</u>
Total cost	<u>\$44,850</u>

Job No. 488	
Materials	\$ 9,000
Labor	19,500
Overhead	17,550
Total cost	<u>\$46,050</u>

Job No. 490	
Materials	\$10,500
Labor	18,000
Overhead	16,200
Total cost	<u>\$44,700</u>

Job No. 491	
Materials	\$ 1,500
Labor	7,500
Overhead	6,750
Total cost	<u>\$15,750</u>

Job No. 489	
Materials	\$12,000
Labor	25,500
Overhead	22,950
Total cost	<u>\$60,450</u>

a.	Raw Materials Inventory Accounts Payable To record materials purchases.	57,000	57,000
b.	Factory Payroll Cash To record factory payroll.	99,750	99,750
C.	Factory Overhead Cash To record other factory overhead.	11,250	11,250
d.	Goods in Process Inventory Factory Overhead Raw Materials Inventory <i>To record direct & indirect materials.</i>	46,500 3,750	50,250
Proble	em 2-3B <i>(Continued)</i>		
e.	[continued from prior page] Goods in Process Inventory Factory Overhead Factory Payroll To record direct & indirect labor.	87,000 12,750	99,750
f.	Goods in Process Inventory Factory Overhead To apply overhead to jobs [(\$16,500 + \$25,500 + \$18,000) x 90%].	54,000	54,000
g.	Finished Goods Inventory Goods in Process Inventory To record completion of jobs (\$44,850 + \$60,450 + \$44,700).	150,000	150,000

h.	Accounts Receivable Sales To record sales on account.	225,000	225,000
	Cost of Goods Sold Finished Goods Inventory To record cost of sales (\$44,850 + \$60,450).	105,300	105,300
i.	Factory Overhead Accum. Depreciation—Factory Building Accum. Depreciation—Factory Equipment Prepaid Insurance Property Taxes Payable To record other factory overhead.	51,000	24,750 18,750 2,250 5,250
j. Probler	Goods in Process Inventory Factory Overhead To apply overhead to jobs [(\$19,500 + \$7,500) x 90%]. m 2-3B (Continued)	24,300	24,300

Part 3

GENERAL LEDGER ACCOUNTS

R	aw Materials	s Invei	ntory		Factor	y Payroll	
(a)	57,000	(d)	50,250	(b)	99,750	(e)	99,750
Bal.	6,750			Bal.	0		
Goo	ods in Proce	ss Inv	ventory		Factory	Overhea	d
(d)	46,500	(g)	150,000	(c)	11,250	(f)	54,000
(e)	87,000	,	·	(d)	3,750	(j)	24,300
(f)	54,000			(e)	12,750		
(j)	24,300			(i)	51,000		
Bal.	61,800			Bal.	450		
Fir	nished Good	ls Inve	entory		Cost of (Goods So	old
(g)	150,000	(h)	105,300	(h)	105,300		
Bal.	44,700			Bal.	105,300		

Part 4

Reports of Job Costs*	•
Goods in Process Inventory	
Job 488	\$ 46,050
Job 491	15,750
Balance	<u>\$ 61,800</u>
Finished Goods Inventory	
Job 490	<u>\$ 44,700</u>
Balance	<u>\$ 44,700</u>
Cost of Goods Sold	
Job 487	\$ 44,850
Job 489	60,450
Balance	\$105,300

*Individual totals reconcile with account balances shown in part 3.

Problem 2-4B (35 minutes)

Part 1

a. Predetermined overhead rate

Estimated overhead costs		\$2,400,000	_	<u>\$2,400,000</u>	000/
Estimated direct labor cost	=	[40 x 1,500 x \$50]	-	= \$3,000,000	<u>80%</u>

b. Overhead costs charged to jobs

		Direct	Applied
Job No.		Labor	Overhead (80%)
625	\$	300,000	\$ 240,000
626		225,000	180,000
627		975,000	780,000
628		240,000	192,000
629		375,000	300,000
630		75,000	60,000
Total	\$2	2,190,000	<u>\$1,752,000</u>

c. Overapplied or underapplied overhead determination

Actual overhead cost	\$2,200,000
Less applied overhead cost	<u>1,752,000</u>
Underapplied overhead	<u>\$ 448,000</u>

Part 2

Dec. 31	Cost of Goods Sold	448,000	
	Factory Overhead		448,000
	To assign underapplied overhead.		

Problem 2-5B (90 minutes)

	JOB COST SHEET									
Custo	mer's Name	Olivas Co	mpany		Job I	No	450			
	Direct Ma	aterials	Direct	Labor	Overhe	ad Costs	Applied			
Date	Requisition Number	Amount	Time Ticket Number	Amount	Date	Amount				
	#223	2,400	#1-10	24,000	June	120%	28,800			
	#224	16,000								
					SUMMARY OF COSTS					
					Dir. Mater	ials	18,400			
					Dir. Labor	·	24,000			
					Overhead	•••••	<u>28,800</u>			
					Total Cost of Job		<u>71,200</u>			
	Total	18,400	Total	24,000						
					F	INISH	ED			

			JOB COST	SHEET			
Custo	mer's Name	Ireland, In	с.		Job	451	
Direct Materials			Direct	Labor	Overh	ead Costs	s Applied
Date	Requisition Number	Amount	Time Ticket Number	Amount	Date	Rate	Amount
	#225	1,200	#11-20	20,000	June	120%	24,000
	#226	12,000					
	Total		Total		SUMI Dir. Mate Dir. Labo Overhead Total Cos	r 1	

MATERIALS LEDGER CARD											
ltem	Material M										
Received Issued Balance										e	
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
June 1	•								150	40	6,000
	#20	150	40	6,000					300	40	12,000
					#223	60	40	2,400	240	40	9,600
					#225	30	40	1,200	210	40	8,400

	MATERIALS LEDGER CARD										
Item	Material R										
	Re	ceived			Issued				Balance		
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
June 1	-								50	160	8,000
	#21	200	160	32,000					250	160	40,000
					#224	100	160	16,000	150	160	24,000
					#226	75	160	12,000	75	160	12,000

	MATERIALS LEDGER CARD										
Item	Paint										
Received						Issued			Balance		
	Receiving		Unit	Total	Requi-		Unit	Total		Unit	Total
Date	Report	Units	Price	Price	sition	Units	Price	Price	Units	Price	Price
June 1									20	20	400
					#227	10	20	200	10	20	200

	GENERAL JOURNAL		
а.	Raw Materials Inventory Accounts Payable To record materials purchases (\$6,000 + \$32,000).	38,000	38,000
d.	Factory Payroll Cash To record factory payroll.	48,000	48,000
	Factory Overhead Cash To record other factory overhead.	47,000	47,000
e.	Finished Goods Inventory Goods in Process To record completion of job.	71,200	71,200
f.	Accounts Receivable Sales To record sales on account.	130,000	130,000
	Cost of Goods Sold Finished Goods Inventory To record cost of sales.	71,200	71,200
h.	Goods in Process Inventory* Factory Overhead Raw Materials Inventory <i>To record direct & indirect materials.</i> *(\$2,400 + \$1,200 + \$16,000 + \$12,000)	31,600 200	31,800
i.	Goods in Process Inventory* Factory Overhead Factory Payroll <i>To record direct & indirect labor.</i> *(\$24,000 + \$20,000)	44,000 4,000	48,000
j.	Goods in Process Inventory Factory Overhead To apply overhead (\$28,800 + \$24,000).	52,800	52,800

			GEN	ERAL L	EDGER				
	Ca	sh			Accounts	Receiva	ble		
		(d) (d)	48,000 47,000 95,000	(f)	130,000				
	Sal	es	,		Cost of G	oods So	old		
		(f)	130,000	(f)	71,200				
Fir	nished Goo	ds Inv	/entory	Accounts Payable					
(e)	71,200	(f)	71,200			(a)	38,000		
	0								
R	aw Materia	ls Inv	entory	Goods in Process Inventory					
Bal.	14,400	(h)	31,800	(h)	31,600	(e)	71,200		
(a)	38,000			(i)	44,000				
				(j)	52,800				
	20,600				57,200				
	Factory C) verhe	ad		Factory	/ Payroll			
(d)	47,000	(j)	52,800	(d)	48,000	(i)	48,000		
(h)	200								
(i)	4,000								
			1,600		0				

FACTORY OVERHEAD LEDGER

direct Materials		Indirect Labor				
200	(c)	4,000				
llaneous Overhea	d	I				
47,000						
	llaneous Overhea	Ilaneous Overhead	Ilaneous Overhead			

Computation notes

1.	Balance in Raw Materials Inventory Material M Material R Paint Total raw materials	\$ 8,400 12,000 <u>200</u> <u>\$20,600</u>
2.	Balance in Goods in Process Inventory Materials Labor Overhead Total goods in process	\$13,200 20,000 <u>24,000</u> <u>\$57,200</u>
3.	Factory Overhead Actual Factory Overhead Miscellaneous overhead Indirect materials Indirect labor Total actual factory overhead Factory overhead applied Overapplied overhead	\$ 47,000 200 <u>4,000</u> 51,200 <u>52,800</u> <u>\$(1,600)</u>

SERIAL PROBLEM

Serial Problem—SP 2, Business Solutions (40 minutes)

1. The cost of direct materials requisitioned in the month equals the total direct materials costs accumulated on the three jobs less the amount of direct materials cost assigned to Job 6.02 in May:

Job 6.02	\$1,500	
Less prior costs	(600)	\$ 900
Job 6.03		3,300
Job 6.04		2,700
Total materials used (requisitioned)		<u>\$6,900</u>

2. Direct labor cost incurred in the month equals the total direct labor costs accumulated on the three jobs less the amount of direct labor cost assigned to Job 6.02 in May:

Job 6.02	\$ 800	
Less prior costs	<u>(180</u>)	\$ 620
Job 6.03		1,420
Job 6.04		2,100
Total direct labor		<u>\$4,140</u>

3. The predetermined overhead rate equals the ratio between the amount of overhead assigned to the jobs divided by the amount of direct labor cost assigned to them. Since the rate is assumed constant during the year in this problem, and the same rate is used for all jobs within a month, the ratio for any one of them equals the rate that was applied. This table shows the ratio for jobs 6.02 and 6.04:

	Job 6.02	Job 6.04
Overhead	\$ 400	\$1,050
Direct labor	800	2,100
Predetermined overhead rate	50%	50%

4. The cost transferred to finished goods in June equals the total costs of the two completed jobs for the month, which are Jobs 6.02 and 6.03:

	Job 6.02	Job 6.03	Total
Direct materials	\$1,500	\$3,300	\$4,800
Direct labor	800	1,420	2,220
Overhead	<u> 400 </u>	<u>710</u>	<u>1,110</u>
Total transferred cost	<u>\$2,700</u>	<u>\$5,430</u>	<u>\$8,130</u>

Reporting in Action — BTN 2-1

- 1. We would anticipate that at least two types of costs will increase as a percent of sales with Research In Motion's growth in sales. The first type is broadly classed into variable costs. Variable costs are the usual operating costs including selling, and administrative costs. Simply stated, it will cost Research In Motion to expand and operate in more markets. The second type of costs relates to fixed costs that occur with growth beyond Research In Motion's current productive capacity. Specifically, increasing amounts of property and equipment assets are likely to be required with growth in sales. This is because Research In Motion would expand its ability to meet increasing sales through expanding its manufacturing capacity.
- 2. Both types of costs identified in part 1 are likely to increase as Research In Motion expands its sales. Examples of specific items include communication, advertising, training, travel, and management costs. In addition, if growth is sufficiently large to push Research In Motion's sales beyond its current capacity, additional costs will be incurred in expanding property and equipment assets.

Achieving success with the first type of costs can be examined by looking at the relation between operating costs and sales growth. Success with the second type of costs can be indirectly examined by looking at Research In Motion's gross margin ratio as sales increase. If Research In Motion does not expand its manufacturing capacity, this percent should increase as sales increase—this would be due to "economies of scale." Success could also be assessed using asset turnover ratios and return on asset ratios.

3. Solution depends on the annual report information obtained.

Comparative Analysis — BTN 2-2

1. Actual inventory changes and operating cash flow effects as found on the cash flow statement or Note 16 for Research In Motion (amounts are in \$millions)

		One Year	Two Years
Research In Motion	Current Year	Prior	Prior
Inventory change	Decrease	Increase	Increase
Operating cash			
flow effect from	Increase of	Decrease of	Decrease of
inventory change	\$60.8	\$286.1	\$140.4
		One Year	Two Years
Apple	Current Year	Prior	Prior
Inventory change	Decrease	Increase	Increase
Operating cash			
flow effect from	Increase of	Decrease of	Decrease of
inventory change	\$54	\$163	\$76

- 2. A successful JIT system should reduce inventory levels. This reduction in inventory should increase operating cash flows. In the solution of part 1, notice that decreases in inventory yield increases in operating cash flow, while increases in inventory yield decreases in operating cash flow. The decreases in inventory from a JIT system should free up additional resources that could be directed toward paying off debt or expanding operations for even greater returns. This should increase operating income. In addition, losses from obsolete or damaged inventory should decline, also increasing operating income.
- 3. This is a one-time occurrence of a release of cash. However, this onetime adjustment can yield a recurring impact on returns if such freed up resources are directed into productive assets. Moreover, this adjustment should not reverse provided the JIT inventory system can maintain the reduced inventory levels.

Ethics Challenge — BTN 2-3

Instructor note: This problem is designed to illustrate why the accounting professional must be aware of management's and employees' biases when working with and relying on accounting estimates and data.

MEMORANDUM

TO: FROM: DATE: SUBJECT:

Suggested content outline

The obvious concern is that management is allocating more overhead to government jobs compared to open market bid contracts. There is no obvious reason for such behavior other than a profit motive.

Specifically, by allocating more overhead to government jobs, profits on government jobs will increase in relation to cost. Conversely, private market jobs will show greater profits because more overhead is allocated to government jobs and less to private jobs.

This type of abuse in overhead allocation is a real problem in practice. This is why we still see "\$500 hammers" sold to the U.S. Government.

Communicating in Practice — BTN 2-4

Student notes should include but not be limited to the following points:

- 1. You recommend replacing the general accounting (periodic inventory) system with a cost accounting (perpetual inventory) systemspecifically a job order cost accounting system. Cost accounting systems provide product cost information as products are manufactured whereas the current system does not. The new system would yield more timely information for pricing goods for sale. A job order system is particularly appropriate for the kinds of goods this business produces-goods made-to-order or stock items produced at varying points in time. A job order system is also appropriate for this type of discontinuous production of goods. Finally, the new system has the potential to reduce inventory levels—with possible implementation of a JIT system-that will free up funds to be devoted elsewhere.
- 2. This new system would require use of many different documents to control the acquisition, use, and availability of materials. It also requires documents for allocation of labor and overhead costs, and for finished goods that are sold and unsold. The chapter illustrates many of these source documents for a cost accounting system. You might also suggest that these documents could/should be implemented in an "online" (paperless) manner to further facilitate information and inventory management.
- 3. The focal point of the new system is the job cost sheet, which is used to accumulate and tally costs of goods as produced for each specific job order and job lot. You could prepare a sample and explain and illustrate how the system determines unit costs as production is completed.

Taking It to the Net — BTN 2-5

Instructor note: There is no single solution to this assignment.

The Website [http://www.amsi.com] provides details about what its job costing software can provide to users. After careful examination, students can write a report to the CEO, which may include the following points:

- Features of the software (including the tools it offers)
- Reports that can be generated using the software
- Benefits of the software—pricing, cost control, inventory management, general ledger package, accounts payable and receivable, etc.

Teamwork in Action — BTN 2-6

- 1. A medical clinic can be considered as appropriate for a job order cost accounting system. This is because each patient is unique in many ways, such as the type/location of the illness (skin, heart, lung, etc.), health condition (some may have diabetes or high blood pressure whereas others may be free of such conditions), and other personal characteristics (age, gender, weight, etc.). Also, different patients have different emotional frames of mind that impact diagnosis and treatment.
- 2. In light of the differences identified in part 1, the doctors will consider the individual characteristics of every patient in determining the type and extent of treatment to be provided, the extent of counseling required, and so forth. Each individual patient will therefore "consume" resources in varying quantities resulting in different costs. This would suggest a job order cost accounting system as an appropriate monitoring and control system.

Entrepreneurial Decision — BTN 2-7

- 1. A job cost sheet for a service company like Liberty Tax Service would likely not have any costs for direct materials. A manufacturing company converts raw materials into finished goods, thus its job cost sheet would accumulate and track costs of raw materials for each job.
- 2. Examples of direct labor and overhead costs for Liberty Tax Service include:

Direct Labor: Wages/salaries of tax return preparers.

<u>Overhead</u>: Allocated portions of general administrative costs such as supervisors' salaries, depreciation on equipment used, and indirect materials such as paper.

Hitting the Road — BTN 2-8

- 1. The framework for the job cost sheet should follow that in the second exhibit in the chapter. This includes the descriptions for: company name, date, quantity, etc. In addition, the direct costs should include subcontract work, such as electrical and plumbing. The response for overhead will likely vary. The key is that any overhead allocation pattern be logical. In the building business, square footage, lot size, labor time, cost of materials, a straight average, or a combination may be utilized to allocate overhead.
- 2. Results of the comparison of job cost sheets to a builder's actual job cost sheets depend on the builder chosen and the format used.

Instructors often find it useful to have students/teams report findings to the class.

Global Decision — BTN 2-9

1. Actual inventory changes and operating net resources effects follow (parentheses indicate decreases)

·····	-	One Year
Nokia (€ millions)	Current Year	Prior
Inventory change in €	€(668)	€(343)
Operating cash flow effect from	Increase of	Increase of
inventory change	€668	€343

2. The inventory changes and cash flow effects for Palm are shown below. We cannot definitively determine which company of the two would benefit the most from JIT implementation. The benefit of JIT would depend on the efficiencies gained from the implementation, which might vary by company. Also we cannot compare inventory changes in euros with those in dollars. We would have to translate euros to dollars to be able to determine which company has experienced the largest changes in inventory over the past few years.

Palm (\$ millions)	Current Year	One Year Prior	Two Years Prior
Inventory change	\$(47.7)	\$28.3	\$(18.8)
Operating cash flow effect from inventory change	Increase of \$47.7	Decrease of \$28.3	Increase of \$18.8